

2022 Corporate Governance Report

Banco Interatlântico



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## 1. Introduction

Banco Interatlântico, S.A. (hereinafter referred to as BI) prepared this Corporate Governance Report, for FY 2022, in accordance with the Code of Governance for Financial Institutions, with the Code of Governance for Issuers of Securities admitted to Trading on a Regulated Market and in accordance with the other applicable legal and regulatory standards.

## 2. Mission

BI intends to consolidate itself as a Bank that provides a global, high-quality Financial Service, which stands out for its relevance and strong responsibility in contributing to high ethical standards, the country's economic development, increasing competitiveness, capacity for innovation and employee satisfaction.

As a bank that is part of an international Financial Group, BI must seek to evolve by balancing profitability, growth and financial solidity, always within a framework of prudent risk management, and always committing to be a benchmark in the Cape Verdean market.

## 3. Values

BI's activity and the conduct of its Employees are guided by the following essential values:

- Precision, which includes objectivity, professionalism, technical competence and diligence, always with
  a view to achieving higher levels of quality and economic, financial, social and environmental efficiency
  by adopting banking and financial best practices;
- Transparency in information, namely with regard to service conditions and the organisation's performance, acting with truth and clarity;
- Investment security, where prudence in risk management and the Institution's stability and soundness are key criteria;
- Organisational and personal responsibility for one's own actions, seeking to correct any negative impacts, as well as a socially responsible behaviour and a commitment to sustainable development;



- Integrity, understood as scrupulous compliance with legal, regulatory and contractual obligations, as well as with the ethical values and business principles adopted;
- Respect for entrusted interests, acting with courtesy, discretion and loyalty, as well as for the principles
  of non-discrimination, tolerance and equal opportunities.

## 4. Main Strategic Goals

Banco Interatlântico developed its activity around the 3 Strategic Vectors established in 2022:

- 1. Growth profitability, market and customer share, international business
- 2. Innovation offer, channels and customer service
- 3. Consolidation risk mitigation and qualification of resources (human and technological)

## 5. Statement of Compliance

BI presents information that expresses the Institution's understanding on the degree of compliance with the recommendations of the Code of Corporate Governance for Financial Institutions established in the Regulations of the Bank of Cape Verde (BCV) and the Code of Governance for Issuers of Securities established in the Regulations on General Audit of the Securities Market (AGMVM).

The tables below describe compliance with the recommendations. In case of non-compliance, it will include the grounds thereof.

Recommendations of the Code of Corporate Governance for Financial Institutions - BCV	Statement of Compliance	Grounds for non- compliance with recommendations
I. MANAGEMENT		
I.1. Executive Management		
I.1.1. The management body should delegate the day-to-day management of the financial institution and each executive director should be specifically entrusted with certain matters.	Complied with.	
I.1.2. The management body should approve internal regulations governing its functioning, including regulations for the executive committee.	Complied with.	



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I.1.3. When Directors who carry out executive duties are requested by	Complied with.	
other members of governing bodies to supply information, they shall		
provide answers in a timely manner with information that adequately		
responds to the request made.		
I.1.4. The management body should ensure that the financial	Complied with	
institution acts in a manner consistent with its objectives, and should		
not delegate its powers, in particular, with regard to:		
(i) outlining the company's strategy and general political strategies;		
(ii) outlining the group's corporate structure;		
(iii) decisions that should be considered strategic due to their		
amount, risk or special characteristics.		
I.1.5. The Regulations of the management body should stipulate that	Complied with.	
the exercise, by executive directors, of executive duties in companies		
outside the group should be previously authorised by the		
management body itself or by the supervisory body.		
I.1.6 The management body of credit institutions should include at	Complied with.	
least two resident executive members.		
I.2 Non-executive Management	<u> </u>	
I.2.1. The management body should include the necessary number of	Complied with	
non-executive members to ensure effective monitoring, supervision	Compiled man	
and assessment of the activity of the other members of the		
management body.		
I.2.2. Non-executive directors should include an appropriate number	Complied with.	
of independent members, taking into account the governance model		
that is adopted.		
For this purpose, a Director is considered to be independent when		
he/she is not associated with any group of specific interests in the		
company nor is under any circumstances that may affect his/her		
impartiality of analysis or decision, namely by virtue of:		
a) Having been an employee of the company or of a company with		
which it has been in a controlling or group relationship in the last		
three years;		
b) In the last three years, having provided services or established a		
significant commercial relationship with the company or with a		
company with which it is in a controlling or group relationship, either		
directly or as a partner, director, manager or director of a legal		
person;		
c) Being the beneficiary of remuneration paid by the company or by		
a company with which it is in a controlling or group relationship, in		
addition to the remuneration earned as a director;		



d) Living in a non-marital partnership or being a spouse, relative or		
lineal kin up to, and including, the 3rd degree, in the collateral line,		
of directors or natural persons who are, directly or indirectly, holders		
of qualifying holdings;		
e) Being a qualifying shareholder or representative of a qualifying		
shareholder.		
I.2.3. If the chairman of the management body exercises executive	Not applicable.	The Chairman of the
duties, this body should appoint, from among its members, an		management body does
independent Director to ensure the coordination of the work of the		not perform executive
other non-executive members and the conditions for them to decide		duties, as there are five
in an independent and informed manner, or find another equivalent		members of the Board of
mechanism to ensure this coordination.		Directors who do
		perform them.
I.2.4. The management body should set up specialised	Complied with.	In addition to the
committees to assist it in the exercise of its management duties,		Executive Committee,
taking into account criteria of rationality and organisational efficiency.		the Board of Directors
		set up the Audit, Control
		and Conflict-of-Interests
		Committee and the Risk
		Management
		Committee.
I.3. Diversity		
I.3.1. Financial institutions should establish criteria and requirements	Complied with.	
for the profile of new members of the management body, appropriate		
to the duties they will perform. In addition to individual attributes (such		
as independence, integrity, experience and competence), these		
profiles should consider diversity requirements, paying particular		
attention to gender, which may contribute to improving the body's		
performance and balancing its composition.		
I.3.2. Financial institutions should establish and publish a programme	Complied with.	The Bank ensures a
to ensure, by 2020, balanced gender representation in the		balanced gender
composition of governing bodies, distinguishing between executive		representation, as
and non-executive management positions.		recommended by the
		Law.
II. SUPERVISION		



accordance with the applicable legal criteria, and possess the appropriate powers to perform the respective duties.  With. Supervisory Board previously considered independent by the BCV has come to be considered nor independent.  Due to his particular experience and curriculum, the shareholders decided the keep him in office considering, positively that he brings added value and reputation to the Institution.  III.2. The supervisory body should be the main interlocutor of the external auditor and the first recipient of the respective reports, and is responsible, in particular, for proposing the respective remuneration and ensuring that the appropriate conditions for the provision of services are in place within the institution.  III.3. The supervisory body should assess the functioning of the internal control and risk management systems and propose adjustments as necessary.  Complied with.  Complied with.  The supervisory body is responsible for issuin opinions and assessin the Bank's internal control system, and there are matters the should be mandatoril reported to the Supervisory Board, see out in the Bank's rule and Policies and in the	7		
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			Supervisory Board's
II.4. The supervisory body should give its opinion on the work plans   Complied with.			Regulations.
	II.4. The supervisory body should give its opinion on the work plans	Complied with.	
and resources allocated to the internal audit services and services that	and resources allocated to the internal audit services and services that		
ensure compliance with the rules applied to the institution, and should	ensure compliance with the rules applied to the institution, and should		
be the recipient of the reports made by these services, at least with	be the recipient of the reports made by these services, at least with		
regard to matters related to accountability, the identification or	regard to motters related to accountability the identification or		



resolution of conflicts of interest, and the detection of potential illegal		
practices.		
III. INTERNAL CONTROL		
III.1. The management body of the financial institution should ensure	Complied with.	
the existence of sufficient and adequate material and human		
resources to perform the duties and tasks inherent to the internal		
control system and should promote the necessary training actions		
focused on internal control matters.		
III.2. In order to ensure the independence of the internal control	Complied with	Those responsible for
system, those responsible for the internal audit, compliance control,		the control areas report
and risk management areas should report hierarchically to a director		to the Committees of the
who is not responsible for the areas under supervision.		Board of Directors, made
·		up mostly of
		independent, non-
		executive Directors.
III.3 Financial institutions should provide internal whistle-blowing	Complied with.	
mechanisms that ensure adequate protection for bona fide whistle-	Complica with	
blowers.		
IV. REMUNERATION		
IV.1. All members of the Remuneration Committee or equivalent	Complied with.	
should be independent from the executive members of the		
management body, and this committee should include, at least, one		
member with knowledge and experience in remuneration policy		
matters.		
IV.2. The statement on the remuneration policy of the management	Complied with	
and supervisory bodies should indicate, in particular:		
a) Identification and explanation of the criteria used to determine		
the remuneration to be attributed to the members of the governing		
bodies;		
b) Information regarding the maximum potential amount, in		
individual terms, and the maximum potential amount, in aggregate		
terms, to be paid to the members of the governing bodies, and		
identification of the circumstances under which these maximum		
amounts may be due;		
c) Information regarding the enforceability or unenforceability of		
payments relating to the dismissal or termination of appointment of		
directors.		
IV.3. The remuneration of executive members of the management	Complied with.	
body should be based on actual performance and discourage		
excessive risk-taking.		



IV.4. The remuneration of non-executive members of the	Complied with.
management body and the remuneration of members of the	
supervisory body should not include any component whose value	
depends on the performance of the financial institution or its value.	
IV.5. The variable component of the remuneration should be overall	Complied with
reasonable in relation to the fixed component of the remuneration, and	
maximum limits should be set for all components.	
IV.6. A significant portion of the variable remuneration should be	Complied with.
deferred for a period of no less than three years, and the right to	
receive the deferred component should depend on the continued	
positive performance of the company during that period.	
IV.7. When the dismissal of a Director is not due to serious breach of	Complied with.
his/her duties, nor to his/her unfitness for the normal exercise of	
his/her duties, but is nonetheless due to inadequate performance, the	
financial institution should be equipped with the adequate and	
necessary legal instruments in order to ensure that any damages or	
compensation, beyond those which are legally due, are not	
enforceable.	
V. INFORMATION	
V.1 Institutions should provide, on their websites, in Portuguese and	Complied with
English, access to information on their evolution and current	
economic, financial and corporate governance status.	
V.2 Financial institutions should make available on their websites, in	Complied with.
Portuguese and English, at least the following information:	
a) The institution's reports and accounts for the last two years;	
b) Curriculum vitae of the financial institution's Directors;	
c) Internal policies adopted by the financial institution;	
d) Adequacy assessment reports and other preparatory information	
for the General Meeting.	



Recommendations of the Code of Governance for Issuers of Securities - AGMVM	Statement of Compliance	Grounds for non- compliance with recommendations
I - General Part		
INFORMATION		
The company should establish an organisational structure that ensures the precise and timely disclosure of information to shareholders, investors, financial analysts, and the market in general.	Complied with.	
The Board of Directors, the supervisory body and any committees created to support the governing bodies should have internal regulations.	Complied with.	
The company should provide, on its website, access to relevant information on its economic and financial indicators and governance model and practices, comprising:  - the internal regulations of the governing bodies and corporate committees;  - the composition, number of annual meetings of the management and supervisory bodies and of the corporate committees;	Complied with.	
<ul> <li>- the accounting documents for the last three years;</li> <li>- the calls for general meetings and the proposals submitted to the general meetings.</li> </ul> FINANCIAL INFORMATION AND AUDIT		
The supervisory body should establish and monitor formal, clear and transparent procedures on how the company selects and deals with the external auditor or certified accountant and on the supervision of the auditor's compliance with the independence rules imposed by law and professional standards.	Complied with.	
The company should promote the rotation of the auditor after two or three terms of office, depending on whether they last for four or three years, respectively.	Complied with.	
The company's internal regulations should ensure that the provision of audit services by the auditor or by another entity belonging to the same network is conditional upon authorisation by the supervisory board.	Complied with.	
CONFLICT OF INTEREST  The company should establish effective mechanisms to prevent the existence of actual or potential conflicts of interest between the members of the governing bodies or committees and the company.	Complied with.	



Directors should inform the Board of Directors of all transactions	Complied with.
involving securities issued by the company, as well as those involving	
financial instruments related to them, carried out by themselves or by	
any person closely related to them, namely their spouse or non-marital	
partner, dependent descendants and other family members living with	
them for more than one year, as well as any other entity that is directly	
or indirectly controlled by them, set up for their benefit or of which they	
are a director.	
Transactions between related parties should be approved, negotiated	Complied with.
and executed so as to ensure that potential conflicts of interest are	
adequately managed and that the interests of the issuer and its	
shareholders are protected.	
ORGANISATION AND GOVERNANCE MODEL	1
The company should carry out an annual assessment of its governing	Complied with.
bodies and of the individual performance of its members.	
The company should carry out an annual assessment of the options	Complied with.
taken regarding its corporate governance model and internal	
organisational structure.	
The Board of Directors should set up the specialised committees	Complied with.
deemed necessary to assess, outline, monitor, supervise or oversee	
specific management matters or areas, covering, separately or	
cumulatively, matters related to remuneration and performance	
assessment, appointments of senior managers and the performance	
of the executive management body.	
The company should have an effective internal control system that is	Complied with.
appropriate to its size, complexity and the risks affecting its activity.	Complica with.
The regulations of the Board of Directors should ensure that, in the	Complied with.
event of a conflict of interest, the member of the Board of Directors	Compiled with.
,	
who is involved in a conflict should inform the company in advance of	
the existence of the conflict and should describe the nature and extent	
of such interest and, where the interest is substantial, should abstain	
from participating in any meeting at which any proposal relating to	
such conflict of interest is discussed or voted on, without prejudice to	
compliance with other legal or regulatory rules on conflict of interest.	
The company should promote a balanced relationship with regard to	Complied with.
the gender of the members of its governing bodies, committing to	
including at least 30% of the under-represented gender in its	
governing bodies.	
The company promotes the best efforts so that its Articles of	Complied with.
Association, regulations, other documents regulating the life of the	



The second secon		1
company and the practices adopted are amended, to ensure that the		
inclusion of candidates on lists to be submitted to a vote at a general		
meeting by shareholders, or the presentation of candidates for		
appointment by the administrative and supervisory body, is preceded		
by a selection and evaluation process.		
The members of the management and supervisory bodies should	Complied with.	
have the duty to immediately inform the company of any fact		
subsequent to their appointment that alters or may alter - according to		
a reasonable assessment - the evaluation of their individual aptitude,		
reputation, experience, competence and knowledge, availability or		
suitability for the duties assigned to them.		
SUPERVISORY BODY		
The members of the supervisory body should have the necessary	Complied with.	
experience and professional qualifications to exercise their duties,		
taking into account the responsibility underlying the exercise of the		
powers assigned to them, the complexity of the company's activity and		
its size.		
The supervisory body should include at least one member who is an	Complied with.	
auditor or certified accountant.		
At least half of the members of the supervisory body should be	Complied with.	
independent.		
RELATIONSHIPS BETWEEN BODIES	1	
The regulations of the Board of Directors should provide that the	Complied with.	
members of the company's governing bodies have the power to		
demand information about the company's activity from the other		
members of the same body and from the other company's governing		
bodies, to the extent that this is necessary or convenient for the full		
exercise of their powers.		
The regulations of the Board of Directors should stipulate that the	Complied with.	
	Compiled with.	
Directors who perform executive duties, when so requested by other	Complied with.	
	Complied with.	
Directors who perform executive duties, when so requested by other	Complied with.	
Directors who perform executive duties, when so requested by other members of the governing bodies, should provide the information	Complied with.	
Directors who perform executive duties, when so requested by other members of the governing bodies, should provide the information requested by them in a timely and appropriate manner.	·	
Directors who perform executive duties, when so requested by other members of the governing bodies, should provide the information requested by them in a timely and appropriate manner.  The regulations of the Board of Directors should stipulate that, until it	·	
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Directors who perform executive duties, when so requested by other members of the governing bodies, should provide the information requested by them in a timely and appropriate manner.  The regulations of the Board of Directors should stipulate that, until it is made public, in accordance with the law, all members of the governing bodies, employees, shareholders, service providers and other persons who have had access to privileged information must observe strict confidentiality, regardless of the nature of their employment relationship with the company.	Complied with.	
Directors who perform executive duties, when so requested by other members of the governing bodies, should provide the information requested by them in a timely and appropriate manner.  The regulations of the Board of Directors should stipulate that, until it is made public, in accordance with the law, all members of the governing bodies, employees, shareholders, service providers and other persons who have had access to privileged information must observe strict confidentiality, regardless of the nature of their	Complied with.	



The company should encourage its shareholders to participate and	Complied with.
vote at the General Meetings.	
The Chairman and, if any, the Vice-Chairman of the Board of the	Complied with.
General Meeting should be independent.	
MANAGEMENT BODIES	
The company should include an adequate number of independent	Complied with.
non-executive Directors, at least more than half the number of	
executive Directors, who should be particularly responsible for:	
- Monitoring the effectiveness of internal control systems;	
- Monitoring the preparation and disclosure of financial information;	
- Monitoring compliance with internal rules on the prevention and	
management of conflicts of interest;	
- Actively contributing to outlining and implementing the company's	
strategy.	
The company should submit the possibility of executive Directors	Complied with.
performing executive duties in other companies to the prior approval	
of the Board of Directors or the supervisory body.	
The company should adopt a Remuneration Policy that ensures the	Complied with.
alignment of the interests of Directors and other managers with the	
interests of the company and that is based on effective performance.	
The structure of the individual remuneration of Directors should	Complied with.
ensure a balance between the fixed and the variable component and	
between short-, medium- and long-term incentives; the payment of a	
part of the variable remuneration of no less than 30% should be	
deferred for a minimum period of 3 years.	
The company should disclose in its corporate governance report the	Complied with.
remuneration of its executive Directors, the existing share distribution	
plans and the general outlines of its retirement benefit systems.	
When the size of the company so justifies, a remuneration committee	Complied with.
composed of a majority of independent members should be set up.	
III - Issuers of bonds and other debt securities	ı
BONDHOLDERS' MEETINGS	
Issuers of bonds and other debt securities should ensure and bear the	Not applicable
costs relating to the adequate human, technical and material	
resources required for holding bondholders' meetings and the full	
performance of the powers of the bondholders' common	
representative.	
The decisions of the Bondholders' Meeting concerning proposals for	Not applicable
composition and arrangement with creditors, as well as for authorising	
55	



the common representative to initiate legal proceedings, along with		
any other matters related to the exercise of rights arising from the		
ownership of bonds before the issuer should be approved, on first call,		
by half of the votes corresponding to all bondholders and, on second		
call, by two thirds of the votes cast.		
COMMON REPRESENTATIVE OF THE BONDHOLDERS		
The common representative of the bondholders should be	Not applicable	
independent from the issuer, which shall not be deemed to be the		
case when he/she benefits or has benefited from particular		
advantages of the company, when he/she has established a		
significant commercial relationship with the company or with another		
company that is in a controlling or group relationship with it, or when		
he/she is linked to the interests of a competing company.		
The common representative of the bondholders should inform the	Not applicable	
Bondholders' Meeting of any supervening fact that generates or may		
generate a situation in which the pursuit of the bondholders' common		
interest conflicts with his/her own interest, or with the interest of a		
person or entity linked to him/her.		
In the cases mentioned above, the common representative of the	Not applicable	
bondholders may not act on behalf of the bondholders until the		
Bondholders' Meeting authorises it, on first call, by half of the votes		
corresponding to all bondholders and, on second call, by two thirds of		
the votes cast.		
The common representative of the bondholders should pursue the	Not applicable	
common interest of the bondholders and exercise his/her powers by		
ensuring equal treatment of the bondholders.		
Only in exceptional cases may the common representative of the	Not applicable	
bondholders promote forms of exercising the rights arising from the		
ownership of bonds that favour one or more bondholders. This		
possibility, as well as the simultaneous pursuit of particular interests		
of bondholders, depends on authorisation by a majority resolution of		
the Bondholders' Meeting, in which the relevant bondholder may not		
vote and which must have the favourable vote of the affected		
bondholders.		



## 6. Shareholding Structure

## I. Capital Structure

BI is a limited liability company incorporated under Cape Verdean law, established in 1999. Its share capital is 1,000,000,000 CVE, divided into shares worth 10,000 CVE each.

81.69% of the company is owned by Caixa Geral de Depósitos, and the remaining 18.31% is owned by Cape Verdean companies and individuals, as shown in the following table:

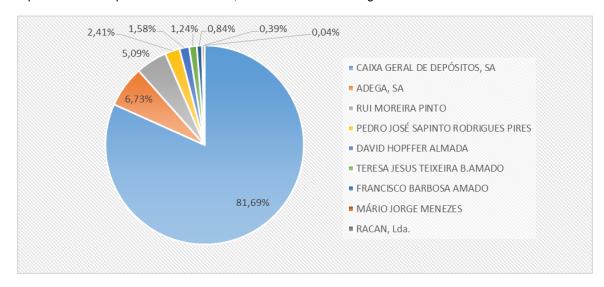


Figure 1 - BI shareholding structure

With regard to the transferability of their shares, shareholders should have the right of preference in the transfer of their securities to third parties, except in the case of a company with which the transferor is in a group or control relationship.

As for the scheme to which the renewal or revocation of defensive measures is subject, there are no statutory limits on the number of votes that may be held or exercised by a single shareholder, individually or in conjunction with other shareholders.

There are no shareholder agreements or significant agreements that the Bank is a party to, which come into effect, are amended, or terminated upon a change of control of the institution following a public takeover bid.



## II. Shares or Bonds Held

The holders of qualified shareholdings are listed in the table below, together with the number of shares, percentages of capital held and corresponding percentage of voting rights<sup>1</sup>:

Shareholder Name	No. of Shares	CVE	% of Capital
Caixa Geral de Depósitos, SA	81,687	816,870,000	81.69%
Adega, SA	6,732	67,320,000	6.73%
Rui Augusto Tavares Moreira Almeida Pinto	5,089	50,890,000	5.09%
Pedro José Sapinho Rodrigues Pires	2,406	24,060,000	2.41%
David Hopffer Almada	1,580	15,800,000	1.58%
Tereza Jesus Teixeira B.Amado	1,240	12,400,000	1.24%
Francisco Barbosa Amado	839	8,390,000	0.84%
Mário Jorge Menezes	387	3,870,000	0.39%
Racan, Lda.	40	400,000	0.04%
	100,000	1,000,000,000	100.00%

### On 31 December 2022, BI held stakes in the following companies:

	2022					
	Balance sheet					
	Acquisition	%	value	Fair Value	Deferred	Reserves
Title	value	held (Net)		Reserve	Taxes	Minus Taxes
						(Note 20)
Equity instruments measured at fair value						
Banco Comercial do Atlântico, S.A.	238,746	5.40%	300,021	71,285	(15,996)	55,289
Visa International Service Association	1,323	n.a.	58,434	57,111	(12,816)	44,295
A Promotora, Sociedade de Capital de Risco de Cabo Verde, S.A.R.L.	15,307	3.79%	11,793	6,577	(1,476)	5,101
Sociedade Cabo Verdiana de Tabacos, S.A.	10,095	0.65%	16,671	86	(19)	66
	265,471		386,919	135,059	(30,307)	104,752

The percentages of direct interest shown above are representative of the share capital held.

The members of the Board of Directors and the Supervisory Board do not hold any shares and bonds.

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<sup>&</sup>lt;sup>1</sup> According to BI's Articles of Association, every 5 shares correspond to 1 vote.



Moreover, there are no significant relationships of a commercial nature between the holders of qualifying holdings and the institution.

In accordance with the law and BI's Articles of Association, the resolutions of the General Meeting, upon a proposal from the Board of Directors, on increasing the share capital are taken by a qualified majority of the shareholders' votes, requiring a majority of at least 75% of the share capital. This share capital may be increased one or more times and shareholders have the right of preference in subscribing to new shares, in proportion to their holdings in the share capital.

## 7. Corporate Bodies and Committees

BI's governance model consists of a Board of Directors and a Supervisory Board. In accordance with the Articles of Association, the Board of Directors delegates the day-to-day management of the company to an Executive Committee.

The members of BI's governing bodies are elected by resolution of the General Meeting for a period of three years and may be re-elected once or more times.

The members of the governing bodies were re-elected/elected on 08 March 2023 for the term 2023-2025.

On 15 December 2022, the Board of Directors approved changes to the Bank's organisational chart.

In this context, the following table shows the structure of the Bank's corporate governance model; the competences of the various governing bodies are also described below:

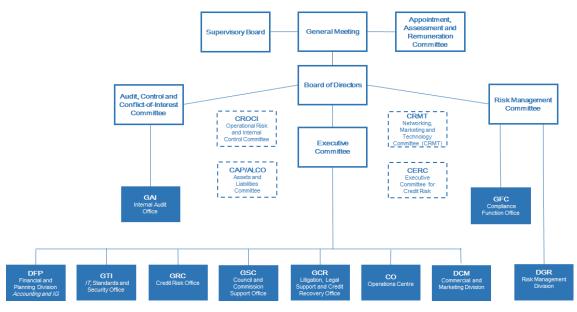


Figure 2 - Banco Interatlântico - Organisational Chart



## I. General Meeting

The General Meeting consists of a chairman and one or two secretaries, elected every three years.

The Board of the General Meeting is composed as follows:

Nama	Decition	Term of Office	No. of Terms
Name	Position	(Start-End)	of Office
Mário Jorge Menezes	Chairman	2023-2025	2
Francisco Fortunato Paulino Barbosa Amado	Secretary	2023-2025	5
Alexandre José Matias Nunes Mendes	Secretary	2023-2025	2

Bl's Articles of Association may be amended in accordance with banking legislation, and the amendment projects must be duly substantiated and approved by the General Meeting.

The Meeting does not provide for limitations on the exercise of voting rights. Since each vote corresponds to five shares, the Bank's Articles of Association provide that, if shareholders do not have a sufficient number of shares to attain one vote, they may group together and be represented by one of them in order to exercise their vote.

In addition to the above and also in accordance with the Articles of Association, there are no limitations concerning the voting rights that may be exercised by a single shareholder or by shareholders that are in any relationship with the shareholder in question that may contribute to the attribution of voting rights, pursuant to Article 93(1) of the Securities Market Code.

Furthermore, in accordance with the Bank's Articles of Association, decisions are made by an absolute majority of the votes of shareholders present or represented at the General Meeting. Decisions on the merger, de-merger, transformation and dissolution of the company and on any increase in share capital shall always require a majority of at least 75% of the share capital.

The General Meeting deliberates on all matters for which it is granted powers by the law and the Articles of Association, and is especially responsible for:

- Assessing the report of the Board of Directors, discussing and voting on the balance sheet,
   accounts and the opinion of the Supervisory Board;
- Deliberating on the proposed appropriation of profits;
- Carrying out an assessment of the company's management and supervision, and dismissing or expressing its lack of confidence in any, some or all of the directors;



- Electing the Board of the General Meeting, the Directors, the members of the Supervisory Board and their Alternates;
- Deliberating on any amendments to the articles of association and capital increases;
- Authorising the purchase and sale of real estate, as well as investments, either amounting to more than 20% of the share capital;
- Deliberating on the remuneration of the members of the governing bodies, being able to appoint a
   Remuneration Committee for this purpose;
- Dealing with any other matters for which it has been called, providing that the corresponding powers have been assigned to it under the law.

## II. Management

#### **Board of Directors**

The Board of Directors is composed of an odd number of members, at least five, one of whom being the Chairman and another Vice-Chairman, elected at a General Meeting by an absolute majority of votes.

On 18 March 2022, the Chairman of the Board of Directors resigned and was subsequently replaced following a resolution by shareholders on 31 March 2022. Thereafter, on 24 March 2022, the Vice-Chairman resigned and was replaced on 21 July 2022.

On 04 August 2022, an Executive Director resigned and was replaced at the General Meeting of 08 March 2023.

Currently, the Board of Directors is composed as follows:

		Term of	No. of	
Name	Position	Office	Terms of	Qualification
		(Start-End)	Office	
José João Guilherme <sup>2</sup>	Chairman	2020-2022	1	Non-Executive
Nuno Alexandre de Carvalho Martins <sup>3</sup>	Chairman	2023-2025	2	Non-Executive
José António da Silva de Brito⁴	Vice-	2020-2022	1	Non-Executive
	Chairman	2023-2025	2	Non-Executive

<sup>2</sup> Resigned from office in March 2022.

<sup>3</sup> Elected by a resolution of the shareholders on 31 March 2022.

<sup>4</sup> Resigned from office in March 2022.



João Paulo Tudela Martins <sup>5</sup>	Vice-			
	Chairman			
Pedro Bruno Cardoso Braga Gomes	Member	2023-2025	4	Executive
Soares				
Manuel Fernando Monteiro Pinto	Member	2023-2025	7	Executive
José Manuel dos Santos Afonso Serra	Member	2023-2025	2	Executive
Eurisanda Venulda Cardoso Tavares	Member	2023-2025	2	Executive
Rodrigues				
Dirceu César Lopes do Rosário	Member	2023-2025	2	Executive
Paulo Jorge Carneiro de Figueiredo	Member	2020-2022	1	Non-Executive
Silva <sup>6</sup>				
Maria João Duarte Fonseca Pacheco de	Member	2023-2025	2	Non-Executive and
Novais				Independent
Maria Zenaida da Rocha Costa Neves	Member	2023-2025	2	Non-Executive and
Leite				Independent
Leonilda Rocha Semedo	Member	2023-2025	2	Non-Executive and
				Independent
Luís Manuel Monteiro Alves <sup>7</sup>	Member	2023-2025	1	Non-Executive and
				Independent

As mentioned above in the compliance statement, BI is guided by values and principles of professionalism, transparency, integrity, tolerance, non-discrimination, and equal opportunities. For this reason, the Bank is developing its work to promote gender parity and align equality policies in the constitution of the members of the governing bodies.

We should note that there are members of the Board of Directors who also have a professional relationship with some of BI's shareholders, although there are no family or commercial relationships.

With regard to the powers of the Board of Directors, these derive from the law and are transposed in the Company's Articles of Association, and it is particularly responsible for:

 Managing corporate business and carrying out all acts and operations relating to the company's object that do not fall within the competences assigned to other governing bodies;

7 Elected at the General Meeting held on 08 March 2023.

<sup>5</sup> Elected at the General Meeting held on 21 July 2022.

<sup>6</sup> Resigned from office in August 2022.



Actively and passively representing the company in and out of court, being able to withdraw,
 acquiesce or acknowledge in any legal action, and undertaking to abide by the ruling of arbitrators

in case of an arbitration agreement;

- Purchasing, selling or otherwise disposing of, or encumbering rights and assets, movable or

immovable;

Establishing the company's technical-administrative organisation, its internal operating rules, as

well as staff regulations and their remuneration;

- Constituting duly empowered authorised representatives, as it may deem appropriate, including the

power to appoint substitutes;

Exercising any other powers assigned to them by law and by the shareholders.

The activity of the Board of Directors is set out in the Regulation of the Board of Directors, which can be

consulted on Banco Interatlântico's website.

The Board of Directors meets quarterly or whenever convened by its Chairman. Minutes are drawn up for

all meetings, recording the resolutions passed and the lists of attendees. In 2022, there were 05 meetings

and one absence.

The Remuneration Policy<sup>8</sup> provides for the assessment of Directors, setting out the following criteria for

assessing their performance:

Quantitative Criteria

Solvency

Profitability

Efficiency

Market position

Assumption of credit risk

Liquidity

Qualitative Criteria

Level of customer complaints

8 Available for consultation at www.bi.cv

21



- BI and CGD Group reputation indicators
- Qualitative performance indicators associated with each of the functions and/or business areas under the responsibility of each of the Executive Directors

The Appointment, Assessment and Remuneration Committee was created to ensure compliance with this policy. In this Report, this topic is developed in Chapter VII on Remuneration.

All the members of the Board of Directors have proven to be available to perform their duties, as evidenced by their attendance record. They dedicated the necessary time proportional to the relevance of the matters they had to deal with, measured in the light that they present for society, as well as the tasks assigned to each of them.

In this context, it is important to mention the positions held simultaneously in other companies by the members of the Board, namely:

Member	Company(ies)	Position held
Nuno Alexandre de Carvalho	Caixa Geral de Depósitos, S.A.	Member of the Board of Directors
Martins	Caixa - Serviços Partilhados, ACE	Chairman of the Board of Directors
	Caixa Capital - Sociedade de Capital de	Chairman of the Board of Directors
	Risco, S.A	
João Paulo Tudela Martins	Caixa Geral de Depósitos, S. A.	Member of the Board of Directors
	BNU Macau	Member of the Board of Directors
Manuel Fernando Monteiro Pinto	SISP	Non-Executive Director, representing BI
Maria João Duarte Fonseca Pacheco	MJN Advogados	Partner and Lawyer
de Novais		
Maria Zenaida da Rocha Costa	Business and Governance School of the	Professor and Researcher
Neves Leite	University of Cape Verde	
Leonilda Rocha Semedo	n/a	Business Consultant

#### **Executive Committee**

In accordance with BI's articles of association, the Board of Directors may delegate the ordinary management and representation of the company to an Executive Committee. It currently consists of five Directors, one of whom is the Chairman. Both its composition and the powers and conditions of the respective delegation are set out in minutes by the Board of Directors through the Regulations of the Executive Committee.

The Executive Committee is composed of the following members:



Name	Position	Term of Office (Start-End)	No. of Terms of Office
Pedro Bruno Cardoso Braga Gomes Soares	Chairman	2023-2025	4
Manuel Fernando Monteiro Pinto	Member	2023-2025	7
José Manuel dos Santos Afonso Serra	Member	2023-2025	2
Eurisanda Venulda Cardoso Tavares Rodrigues	Member	2023-2025	2
Dirceu César Lopes do Rosário	Member	2023-2025	2

In particular, the Executive Committee is responsible for the following:

- The Board of Directors delegates the day-to-day management of the Company to the Executive Committee;
- b) The Board of Directors shall decide on the limits of the delegation of powers, granting on it, for that purpose, the necessary powers and competences, except for those that it reserves to itself in accordance with legal and statutory provisions;
- c) The delegation of powers of the Board of Directors to the Executive Committee is expressed, in addition to the provisions of the Law and the Articles of Association, by the Policies, Regulations and Risk Appetite Statement approved by the Board of Directors;
- d) Without prejudice to its collegiate competence, the Executive Committee may assign to one or more of its Members direct responsibility for specific areas and sub-delegate to one or more of its Members the exercise of one or more of its delegated powers.

As a rule, the Executive Committee meets weekly. Minutes are drawn up for all meetings, recording the resolutions passed.

The operating rules of the Executive Committee were updated on 30 December 2019 and can be found on Banco Interatlântico's website at www.bi.cv.

### **Commissions and Committees**

In addition to the Commissions/Committees listed under VIII. Internal Control and Risk Management there are also the following committees:

**\*** 

#### Asset and Liability Management Committee

The Assets and Liabilities Committee is a meeting of the Executive Committee, extended to the Bank's senior management, which is responsible for assessing and monitoring the process of integrated asset and liability management (ALM - Asset-Liability Management) and aims to proactively manage the balance sheet and profitability of Banco Interatlântico (BI).

#### **Executive Committee on Credit Risk**

The Executive Committee on Credit Risk (CERC) is responsible, by delegation of the EC, for all decisions on credit operations and other acts of the Bank with customers, with the exception of those excluded by application of the EC and BoD Regulations in force or by other EC Committees and the following, which remain under the exclusive reserve of the EC or the BoD:

- Operations in which members of the Governing Bodies of BI are directly or indirectly involved;
- Any other operation which an EC member may wish to divert from CERC for submission to a higher tier:

The CERC also has the following competencies:

- Decisions on operations involving PEP;
- Decisions on operations involving Bank employees.

## Networking, Marketing and Technology Committee (CRMT)

The CRMT is a deliberative body of the Executive Committee responsible for assessing, debating and approving matters related to the implementation of BI's commercial and marketing strategies, product and service offer and technological development.

### III. Supervision

### Supervisory Board

The supervision of the Bank's corporate activity is a responsibility of the Supervisory Board, comprising a Chairman, two full members and an alternate member.



Name		Position	Term of Office (Start-End)	No. of Terms of Office	Qualification	
José Mar	nuel Nunes Lil	berato	Chairman	2023-2025	3	Non-independent
José Már	io de Sousa		Member	2023-2025	3	Independent
Carlos All Maria Almeida	berto Rodrigu Madalena	es Duarte	Member Alternate Member	2023-2025 2023-2025	2	Independent Independent

The Supervisory Board is mainly responsible for:

- Attending the meetings of the Board of Directors and the General Meeting whenever it deems it convenient or is called to do so;
- Examining, whenever deemed convenient, the Bank's bookkeeping;
- Monitoring the functioning of the Institution and compliance with the laws, the Articles of Association and the regulations applicable to it;
- Issuing opinions on the budget and annual accounts;
- Supervising the Bank's Management, checking the Institution's vaults whenever it is deemed convenient, subject to the inherent security rules;
- Calling the Board of Directors' attention to any matter that should be considered and to giving its
  opinion on any matter submitted to it by that body;
- With respect to the External Auditor:
  - i. Proposing its appointment to the General Meeting;
  - ii. Supervising the auditing of the company's financial statements;
  - iii. Supervising the independence of the External Auditor and, within this framework, assessing and deciding, after hearing the Audit, Control and Conflicts-of-Interest Committee, on the provision by the External Auditor of additional services to BI, as well as on the respective conditions;
  - iv. Proposing its dismissal to the General Meeting, whenever there is just cause for it.

The operating rules of the Supervisory Board can be found at Banco Interatlântico's website, at <a href="www.bi.cv">www.bi.cv</a>.

The Supervisory Board should hold ordinary meetings at least once every three months and extraordinary meetings whenever convened by the respective Chairman. In 2022, there were 04 meetings and no absences.



All the members of the Supervisory Board have proven to be available to perform their duties, as evidenced by their attendance record. They dedicated the necessary time proportional to the relevance of the matters they had to deal with, measured in the light that they present for society, as well as the tasks assigned to each of them.

In this context, it is important to mention the positions held simultaneously in other companies by the members of the Board, namely:

Member	Company(ies)	Position held
José Manuel Nunes Liberato	BCI (Mozambique)	Member of the Supervisory Board
	BCGA (Angola)	Member of the Supervisory Board
	Champalimaud Foundation	Advisor to the Management
José Mário de Sousa	OPACC	Chairman of the Governing Board
Carlos Alberto Rodrigues	Razão, Lda.	Managing Partner
Maria Madalena Duarte Almeida	Coopensino-Cooperativa de Ensino	Chairman of the Board of Directors
	Superior	

#### **CURRICULUM VITAE - MEMBERS OF THE GOVERNING BODIES**

The professional qualifications and curricular information of the members of BI's governing bodies, namely the Board of Directors, the Supervisory Board and the Remuneration Committee are in Annex I to this Report.

#### IV. External Auditor

Bl's accounts are audited annually by an independent external entity and, in accordance with the law, it is the Supervisory Board's responsibility to recommend the appointment of the External Auditor to the General Meeting.

According to Article 7(1) of BCV Notice 4/2014, banks must promote the rotation of the certified auditor (...) at the end of two or three terms of office, depending on whether they are four or three years long, respectively.'

In 2017, the Supervisory Board proposed to the General Meeting, which approved its proposal, that Banco Interatlântico's accounts for 2017 be audited by Ernst & Young Audit & Associados - SROC, S.A. - Sociedade de Revisores Oficiais de Contas, represented by António Filipe Dias da Fonseca Brás. This company was hired for 4 years between 2017 and 2020.

On 22 June 2021, the General Meeting approved the appointment of Ernst & Young Audit & Associados-SROC, S.A. for a second 4-year term as external auditor.



Descriptions	Term			To be Provisioned
2022 Audit	EUR	CVE	CVE + VAT	CVE
EY-Audit Fees	40,000.00€	4,410,600.00	5,072,190.00	5,072,190.00
EY-Audit Expenses - Travel,	23,025.00 €	675,373.13	776.679.09	776.679.09
Accommodation and Meals	23,023.00 €	075,373.13	770,079.09	770,079.09
EY-Other expenses	33,200.00 €	3,660,798.00	4,209,917.70	4,209,917.70
Total Audit -	96,225.00 €	8,746,771	10,058,787	10,058,787

As other works, the following stand out:

Other services	Term			To be Provisioned
Internal Control	EUR	CVE	CVE + VAT	CVE
EY-Internal Control	12,180.00 €	1,343,028	1,544,482	1,544,482
EY - Expenses incurred - Opinion of the				
Chartered Accountant on the internal				
control system underlying the				
preparation and disclosure of financial				
information (PDIF)	- €	-	-	-
Report on the regulatory provisions of				
the Group's financial institutions				
headquartered in Cape Verde	6,125,00 €	675,373	776,679	776,679
Impairment Report	14,720.00 €	1,623,101	1,866,566	1,866,566
Support to the Supervisory Board of BI,				
regarding the new Internal Control				
Report determined by Notice 3/2020 of				
the Bank of Portugal				4,209,918
Total Other services	33,025.00 €	3,641,502	4,187,727	8,397,645

The support of the External Auditor to the Supervisory Board for the preparation of the Opinion on the Report of Self-Assessment on the Adequacy and Effectiveness of the Organisational Culture and Systems as part of Notice no. 03/2020, falls within the specific audit work and the hiring of this service was approved by the Supervisory Board.

## V. Transactions with Related Parties

BI carries out transactions with the CGD Group and, as at 31 December 2022, BI's financial statements include the following transactions with related parties:



2022

	2022						
		Caixa	Geral de Depósito	s Group			
		Branch	Banco Comercia	ıl			
	CGD	France	do Atlântico	Promotora	Associates		
Assets:							
Deposits with other credit institutions	156,013	1,318	315	-	-		
Investments at credit institutions	1,036	-	-	-			
Financial assets available for sale		-	300,021	11,793			
Loans and advances to customers		-	-	-			
Impairment		-	-	-	-		
Investments in subsidiaries, associates and joint ventures					126,004		
Other assets	-	-	-		1,434		
Liabilities:							
Deposits from other credit institutions	-		-		-		
Deposits from customers	-	-	-	(68)	(205,677)		
Other subordinated liabilities	-	-	-				
Other Liabilities	-	-	-	-	-		
Off-balance sheet:							
Guarantees provided	-	-	-	-	-		
Income:							
Interest and similar income	32	-	-	-	-		
Income from equity instruments		-					
Income from services and fees		-			-		
Income from associates	-	-	38,443	19			
Costs:							
Interest and similar costs	(47)		-	-	-		
Expenses with services and fees	(4,494)	(127)			(3,543)		
General administrative expenditure	(2,975)	` -			(39,556)		
Impairment of other assets, net of reversals and recoveries		-					

In April 2022 BI, S.A. adopted the Policy on Transactions with Related Parties, issued as part of best corporate practices under the terms and for the purposes of Article 33 of Bank of Portugal Notice no. 3/2020, with material impact on BI as it is a CGD Group entity and does not affect the provisions of the Companies Code, the Financial Institutions Activity Act ("LAIF"), namely the respective articles 80 and 52, Notice no. 3/2019 article 16 of Banco de Cabo Verde, the BI Code of Conduct and the BI Global Policy for the Prevention and Management of Conflicts of Interest, or any other internal regulations that provide for prohibitions, limitations or specificities in transactions involving Related Parties.

This policy sets out the criteria for classifying Related Parties, the processes for identifying and analysing transactions with Related Parties, as well as its publication and updating, and the Board of Directors is the body responsible for approving it, after obtaining the prior opinion of the Supervisory Board.

Transactions involving Related Parties regulated by the said Policy require separate analysis and approval from a minimum of two thirds of the Directors present at the competent Board meeting that discusses the matter, after obtaining the non-binding opinions of the Supervisory Board, the Compliance Office and the Risk Management Division.



The list of related parties was drawn up in accordance with the criteria established in the Policy and approved by the Executive Committee on October 2022, given due knowledge to the Supervisory Board, and it is updated on a quarterly basis.

## VI. Preventing conflicts of interests

At BI, the prevention of conflicts of interest is regulated in a specific Policy, namely the Global Policy for the Prevention and Management of Conflicts of Interest (PGPGCI).

The PGPGCI outlines as situations of conflict of interest whenever BI and/or its employees in the performance of their activities and/or duties, have their own interests that may interfere, or are likely to interfere, with the duties of loyalty, diligence, neutrality, independence of mind and respect for the interests entrusted to them and may result from situations of conflict between them, BI, its customers, its employees, shareholders, suppliers, and related parties, and has been updated in 2022.

It also establishes that the members of the Board of Directors and Supervisory Board must provide statements with regard to the holdings and property interests held, directly or indirectly, in BI or in companies in which they have stakes, the relationships they maintain with suppliers, customers, financial institutions, or any other business partners of BI.

In 2022, all reports of conflicts of interest of the new members of the Governing Bodies were gathered.

No incompatibilities were found between the exercise of management positions at BI and those held by the members of the Board of Directors, arising from any other regulations.

To date, the members of the Board of Directors have complied with all legal and regulatory provisions arising from the exercise of their positions and any positions they may exercise simultaneously.

Based on the procedures and control mechanisms set forth in the Policy, several situations were analysed by the GFC in 2022, but none of them were found to entail a conflict of interest.

### VII. Remunerations

#### Appointment, Assessment and Remuneration Committee (CNAR)

Since 2000, BI had a Remuneration Committee, appointed by its shareholders at the General Meeting, which established the rules and amounts of the salaries, compensation and allowances granted to the members of the company's Governing Bodies.



At the General Meeting held on 31 May 2021, amendments to the Regulations of the Remuneration Committee were approved, transforming this Committee into the Appointment, Assessment and Remuneration Committee (CNAR).

This body is responsible for updating and reviewing the Remuneration Policy, whenever deemed appropriate or necessary, in order to ensure compliance with its objectives and requirements, namely:

- Promoting an annual analysis and evaluation of the application of the Remuneration Policy;
- Identifying any effects arising from the application of the Remuneration Policy in BI's risk, capital and liquidity management that recommend a review thereof;
- Identifying updates, revisions and other adjustment measures deemed appropriate;
- Corporately reporting to CGD, as the maximum consolidating entity, the conclusions resulting from the analysis carried out by the CNAR, under the terms of the paragraph above.
- Issuing the annual statement on the remuneration policy of the members of the Board of Directors and the Supervisory Board, to be submitted for approval by the General Meeting, in compliance with the applicable legislation and regulations;
- Consulting with the heads of the audit, compliance, risk management and other units, who may be
  asked to make any contributions deemed relevant for the purposes of the foregoing;
- Ensuring compliance with the remaining duties assigned by the Remuneration Policy.

The CNAR is also responsible for submitting to the General Meeting the conclusions from the analysis carried out under the aforementioned terms.

The other responsibilities of this Committee are to propose to the General Meeting the remuneration amounts, as well as the fixed and variable components included therein, where applicable, as well as to issue an opinion on the performance evaluation of the Holders of Relevant Positions (HRP), for which purpose it may consult, if it so wishes, the Corporate HRP.

This Committee has the following composition:

Name	Position	Qualification
José Manuel Nunes Liberato	Chairman	Non-independent
Maria João Duarte Fonseca Pacheco de Novais	Member	Independent
Maria Zenaida da Rocha Costa Neves Leite	Member	Independent

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The Regulation of CNAR was approved on 31 May 2021 and can be found on BI's website at www.bi.cv.

On 7 April 2017, the Remuneration Policy establishing the structure, amounts and conditions for granting remunerations to the members of BI's governing bodies was approved at the General Meeting held on that day, and the amendments to the current Remuneration Policy were approved at the General Meeting held on 31 May 2021, having as main objectives and requirements:

a) Ensuring compliance with the applicable legal and regulatory provisions;

b) Promoting and being consistent with a sound and prudent risk management;

c) Avoiding situations of conflict of interest.

The setting of the remuneration amounts and the determination of the fixed and variable components included therein, where applicable, is the responsibility of the General Meeting, under proposal of the Appointment, Assessment and Remuneration Committee in compliance with the requirements of the Remuneration Policy.

Remuneration of Executive Directors

The remuneration of Executive Directors comprises a fixed component and a variable component; the latter is not guaranteed.

The amount of the variable component of the remuneration of Executive Directors may not exceed the fixed remuneration, to ensure that the fixed component represents a sufficiently high proportion of the total remuneration of Executive Directors, in order to allow the application of a fully flexible policy regarding the variable component, including the possibility of it not being paid. Additionally, the total amount of the variable component of the variable remuneration of all Executive Directors cannot exceed the maximum percentage of net profits for the year, as set annually by the General Meeting, following a proposal presented by the CNAR. This amount takes into account the overall performance and results of BI; the policy followed in this matter in comparable institutions, and the evolution of the overall value set for the variable remuneration of all of the Bank's employees.

Remuneration of Non-Executive Directors

The remuneration of Non-Executive Directors comprises a fixed component and does not include any variable component, nor is its granting dependent on the Bank's results. This remuneration and the terms of

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its payment are determined by resolution of the General Meeting, or when appointed, by the Appointment, Assessment and Remuneration Committee (CNAR).

The following remuneration policy for members of BI's Governing Bodies is currently in force:

	Gross Annual
Governing Bodies	Remuneration (amounts in
	CVE)
Chairman of the Executive Committee	8,400,000
Member of the Executive Committee National	5,600,000
Member of the Executive Committee Expatriate	5,110,000
Chairman of the Board of Directors	1,750,000
Vice-Chairman of the Board of Directors	1,610,000
Non-Executive Director	1,540,000
Chairman of the Supervisory Board	1,440,000
Member of the Supervisory Board	720,000
Chairman of the Board of the General Meeting	1,080,000
Secretary of the Board of the General Meeting	540,000

BI's Remuneration Policy is published on the website at www.bi.cv, for public consultation.

## VIII. Internal Control and Risk Management

An internal control system is defined as a set of strategies, systems, processes, policies, and procedures outlined by the management body, as well as a set of actions undertaken by this body, and by the other employees of the institution, with a view to ensuring three goals:

- a) An efficient and profitable performance of the activity, in the medium and long term (performance goals);
- b) The existence of complete, relevant, reliable and timely financial and management information (information goals);
- c) Compliance with the applicable legal and regulatory provisions (compliance goals), including those relating to the prevention of money laundering and terrorist financing, as well as professional and ethical standards and practices, internal and statutory rules, rules of conduct and customer relations, guidelines from the governing bodies and the recommendations of the Basel Committee on Banking Supervision and the Committee of European Banking Supervisors (now the EBA), in order to protect the reputation of the institution and prevent it from being subject to sanctions.

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In 2011, BI, in line with the Caixa Geral de Depósitos Group, approved governance model guidelines for

operational risk management and internal control, with the aim of developing management capacities in

these matters. Since 2017, these rules have been revised and further developed, implementing the EBA and

ECB guidelines, applicable to the CGD Group and thus implemented in Banco Interatlântico.

In this context, the Bank has a wide range of control procedures that cut across different processes, which

are carried out on a day-to-day basis, as well as control functions within the Organisation that, as a whole,

contribute to risk exposure being mitigated and kept at low levels, and whose model is based on four phases,

namely identification, assessment, monitoring, and mitigation.

Also as part of its corporate policies and in line with Caixa Geral de Depósitos, BI has created the Risk

Management Function and established and published management policies for the various categories of

risk listed below: (i) credit risk; (ii) reputational risk; (iii) IT risk (iv) market risk; (v) liquidity risk; (vi) balance

sheet interest rate risk; (vii) operational risk; (vii) compliance risk ).

This is how the Bank guarantees adequate risk control based on this management system and an efficient

communication and monitoring process.

Therefore, specific and cross-cutting responsibilities have been outlined for certain BI divisions, which,

together and in coordination with the other structures, develop activities to guarantee an adequate internal

control system:

Board of Directors (CA)

It is responsible for reviewing and approving the profile, strategy, policies, management methodologies,

ensuring the implementation of adequate internal control, risk management, reporting, supervision and

accounting structures, and approving the annual report on BI's internal control system, issuing an overall

opinion on its adequacy and effectiveness.

Executive Committee (CE)

This body supports the Board of Directors in outlining the profile, strategy, policies and management

methodology and their implementation at BI; monitors the preparation and conclusions of the report on the

internal control system; approves the action plans aimed at mitigating operational risk and strengthening the

internal control system.

Appointment, Assessment and Remuneration Committee (CNAR)

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Advises the Board of Directors on the filling of any vacancy in the governing bodies, on the preparation of recommendations regarding prospective members of the management and supervisory bodies, as well as on making judgements on their assessment and respective remuneration policy.

#### Audit, Control and Conflict-of-Interest Committee (CACI)

The CACI is responsible for monitoring the activity of the Executive Committee of the BI Board of Directors, ensuring compliance with legal and regulatory conditions, the Bank's Articles of Association and the rules issued by the supervisory authorities, the general policies, standards and practices established internally, as well as assessing and promoting the effectiveness and efficiency of the Internal Audit Function, ensuring direct functional reporting of this function, making a critical assessment of the Bank's Internal Control System and becoming aware of situations of conflict of interest and the management measures that are adopted.

As part of its powers, the CACI is chaired by a Non-Executive Director and additionally composed of two Non-Executive and Independent Directors and is responsible for:

- Assessing the Internal Regulation of the Audit Function, approving the Internal Audit activity
  plans and assessing the respective activity reports, monitoring them, assessing the conclusions
  of the respective audit actions and reporting to the Executive Committee and the Supervisory
  Board (if applicable) the recommendations it deems appropriate regarding the matters that were
  audited:
- Obtaining periodically updated information on the areas or subjects covered by the audits
  carried out by Internal Audit, and assessing operational procedures, with a view to promoting
  the efficient management of the respective activities, through an appropriate control
  environment, solid risk management, an efficient information and communication system, and
  an effective internal control monitoring process;
- Monitoring the developments in the main processes under the responsibility of Internal Audit, assessing the activities carried out by the Internal Audit Office in each semester;
- Promoting, at BI, the pursuit of the basic objectives set in terms of internal control and risk
  management by the Bank of Cape Verde, as well as in the supervisory directives aimed at credit
  institutions and financial companies, and the corporate standards applicable to the Bank;
- Being informed of the prudential reports relating to BI's activity;



- Being informed of all the Inspections carried out at BI by the Bank of Cape Verde and other competent entities;
- Being informed of the activity plans of the Compliance and Risk Management Functions, after their approval by the Risk Management Committee;
- Being informed of the annual opinion(s) issued by the Supervisory Board on the adequacy and
  effectiveness of the internal control system and the opinion(s) of the Statutory Auditors on the
  internal control system underlying the process of preparation and disclosure of financial
  information, pursuant to the BCV Notice and the BdP Notice;
- Being informed of the annual reports provided for by law and corporate regulations;
- Assessing the monitoring of compliance with the Code of Conduct and being informed of the deficiencies found in this monitoring, as well as of breaches of the Code;
- Being informed of situations of conflict of interest that are identified and management measures that are taken;
- Promoting the institution, promotion and control of measures to detect and prevent situations that are deemed conflicts of interest in the Bank's regular activity;
- Assessing the reports of the external auditors;
- Being informed of the progress of inspections carried out by supervisory bodies and other authorities.

#### Risk Management Committee (CGR)

The CGR is responsible for supporting and advising the Board of Directors on BI risks' management, considering both its individual and consolidated perimeters, assessing and promoting the effectiveness of the Risk and Compliance Functions, monitoring the Bank's strategy and risk appetite, overseeing consistency across all major products and services offered to customers, monitoring the policies for managing all risks related to the Bank's activity, assessing and promoting the effectiveness and efficiency of BI's internal control processes and issuing opinions on the appointment of external consultants that the supervisory function decides to hire for advice or support.

As part of its powers, the CGR is chaired by the CRO of the CGD Group and additionally integrates two nonexecutive and independent Directors, being responsible for:

- Assessing and promoting the effectiveness of the Risk and Compliance Functions;
- Monitoring BI's risk strategy and risk appetite;
- Advising the Board of Directors on BI's overall, current and future risk appetite and risk strategy as
  a credit institution, taking into account all types of risks, both financial and non-financial, in order to



ensure that they are harmonised with the institution's business strategy, objectives, culture and corporate values;

- Assisting the Board of Directors in overseeing the implementation of Bl's risk strategy by senior management;
- Overseeing the consistency between all significant products and services offered to customers, as
  well as the institution's business model and risk strategy, submitting correction plans to the Board
  of Directors when that analysis shows that the aforementioned conditions do not adequately reflect
  the risks;
- Examining whether the incentives set out in BI's remuneration policy take into account risk, equity,
   liquidity and expectations regarding income, including revenue dates;
- Monitoring the management policies for all risks related to Bl's activities, both financial and non-financial, namely business and strategy, solvency, liquidity, interest rate, credit, market, pension fund, operational, IT, compliance and reputational risks;
- Advising the Board of Directors on BI's current and future generic policies regarding risk assumption, management, control, hedging and risk mitigation factors;
- Analysing specific categories of risks, provided for by law and corporate regulations, monitoring and assessing the risks of non-compliance with the obligations to which BI is subject;
- Analysing the adequacy of the allocation of resources to the management of risks regulated by the national and European legislation in force, as well as by the corporate standards approved by BI;
- Assessing and promoting the effectiveness and efficiency of BI's internal control processes, namely
  by assessing the recommendations of the Risk Management Function, the Compliance Function,
  the 1<sup>st</sup> line of defence, internal or external auditors, and the Supervisor. Monitoring the proper
  implementation of the adopted measures;
- Assessing the processes, methodologies and models for assessing assets and external credit ratings and approving the most significant aspects of the rating and risk estimation processes.
- Analysing a range of possible scenarios, including stress scenarios, to assess how the institution's risk profile reacts to external and internal events;
- Monitoring the models for measuring risk and calculating own funds adopted internally;
- Issuing opinions on the appointment of external consultants that the supervisory function decides to hire for advice or support;
- Monitoring the rating and scoring models;

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Outlining and updating an action plan for all risks;

· Performing the other duties assigned to the risk committee provided for by law and corporate

standards.

Operational Risk and Internal Control Committee (CROCI)

It is responsible for assessing and promoting the effectiveness of BI's internal control systems, assessing

the annual reports of the control functions and on the internal control system, being informed of the annual

opinion of the Supervisory Board on the adequacy and effectiveness of the internal control system and of

the external auditor on the internal control system underlying the process of preparation and disclosure of

financial information.

As part of its responsibilities, the CROCI is responsible for:

· Checking whether the operational risk management procedures and methodologies are in line with

BI's profile, strategy and operational risk management policies and aligned with what has been

established for the CGD Group;

Checking whether the operational risk level is in accordance with the established profile and limits;

· Monitoring the results obtained in the different components of the management methodology in

place, namely the operational risk event collection process, the risk and control self-assessment,

and the risk indicators;

Approving action plans aimed at mitigating operational risk and strengthening the internal control

system, communicating them to the Board of Directors and the Executive Committee;

Analysing and assessing the current and monthly status reports provided to the DGR by the owners

on the state of resolution of internal control deficiencies, the measures proposed to mitigate the

risks that were identified and the justification and grounds for failing to meet the deadlines proposed

for their implementation.

Compliance Function Office (GFC)

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This office is responsible for coordinating compliance risk management at Banco Interatlântico. In this context, the Office is responsible for coordinating and safeguarding the proper implementation of procedures to prevent money laundering and terrorist financing, as well as to prevent market abuse. It is responsible for:

- Keeping a Repository of legal and regulatory Standards applicable to banking and financial intermediation and ensuring that it is constantly up to date;
- Identifying, based on the Regulatory Repository, the legal and regulatory duties applicable to the main functional areas of activity developed by BI, using the legal support of the GAJ where justified;
- Assessing the adequacy of the internal rules and regulations to the legal and regulatory framework
  in force and to best practices, identifying the gaps and supporting the other BI Divisions involved in
  promoting their elimination;
- Identifying the diplomas made available for public consultation, and preparing proposals indicating
  the Division that should lead the consultation and promote a response by communicating BI's
  position, always with the support of the GFC and the GAJ and the others involved by the affected
  functional areas:
- Collaborating and supporting other BI Divisions in regulatory matters;
- Preparing and controlling the implementation of the Office's activity plan and performance goals;
- Preparing the Office's annual budget;
- Preparing a report, at least once a year, on the activity that was carried out and any deficiencies found, to inform the Executive Committee and the Supervisory Board;
- Checking the GFC contents on BI's website, together with the AIC;
- Ensuring coordination with the GTI in extracting and processing information to support the GFC's activity;
- Identifying, analysing and measuring compliance risks, in order to assess the legal and regulatory compliance of policies and procedures adopted by BI for carrying out its activity, including compliance with rules of conduct and customer relations;
- Reporting any deficiencies found to the EC and proposing the adoption of corrective and/or preventive measures, monitoring their implementation;
- Promoting, with the responsible Divisions, the elimination of compliance gaps found in the BI's rules and regulations;
- Checking, in advance, the compliance of the products and financial instruments to be issued and/or marketed by BI, as well as their communication and advertising;
- Issuing an opinion on the impact of the development of new activities or the provision of new services on BI's compliance risk profile;
- Analysing, with the support of the GAJ, Bl's performance in matters relating to corporate
  governance in the light of the applicable legislation and best market practices, especially with
  regard to monitoring compliance with the principles of good governance;



- Preparing an immediate report to the EC on any non-compliances found by the GFC, or reported
  by other Divisions, which indicate a violation of legal obligations, rules of conduct and relations with
  customers or other duties that may cause BI or its employees to incur in administrative offences;
- Keeping an updated record of these non-compliances and of the measures proposed and adopted to correct and/or prevent them;
- Annually reviewing the activities that are carried out, according to the evolution of BI's compliance
  risk profile, planning a greater focus on functional areas with higher risk;
- Collaborating with the GRH in the training of BI employees in the context of courses, seminars or
  workshops developed by external entities, and coordinating and promoting internal training
  activities on compliance, prevention of money laundering, combating terrorist financing and
  prevention of market abuse;
- Periodically preparing reports on the activities developed as part of compliance risk monitoring for reporting to the Executive Committee.
- Analysing the alerts generated by the anti-money laundering system and carrying out preliminary analyses with a view to filing or opening investigation proceedings;
- Checking, analysing and making decisions regarding alerts generated by comparison with databases containing politically exposed persons and entities sanctioned by the various international lists, namely the United Nations, the European Union and the United States' Office of Foreign Assets Control, when opening accounts, issuing and receiving transfers and periodically checking the Customer Database;
- Conducting screening analyses of suspicious transactions to prevent market abuse;
- Following-up on the acceptance and monitoring scoring as part of the 'Know Your Customer' policy;
- Complying with the duty of examination and due diligence with regard to banking correspondents, politically exposed persons (enhanced vigilance) and customers with a high-risk profile in terms of AMI /CTF:
- Managing IT tools related to the prevention of money laundering and the prevention of market abuse;
- Periodically preparing reports on the activities developed as part of the monitoring of transactions and customers, for reporting to the Executive Committee.
- Coordinating, establishing and ensuring the proper implementation of procedures regarding the prevention of money laundering, terrorist financing, and market abuse;
- Searching, identifying and/or analysing, on its own initiative or at the request of BI's Business Units, operations that may entail risks of money laundering, terrorist financing, and market abuse;
- Ensuring external representation before supervisory authorities, Judicial Authorities, Police and UIF
   in matters related to money laundering, terrorist financing, and market abuse;
- Reporting suspicious transactions to the competent authorities after deliberation;



Collaborating with the GRH in the training of BI employees in the context of courses, seminars or
workshops developed by external entities, and coordinating and promoting internal training
activities on prevention of money laundering, combating terrorist financing and prevention of market

abuse;

• Following up on and monitoring, in person or remotely, the activity of BI's divisions, with regard to

the prevention of money laundering and market abuse;

 Periodically preparing reports on the activities developed and the operations identified and analysed as part of the prevention of money laundering and market abuse, for reporting to the Executive Committee and to the supervisory and control entities, receiving all the information

required for this purpose from BI's Divisions.

This Office reports hierarchically to the Board of Directors, functionally to the Head of Compliance of the Caixa Geral de Depósitos Group, reports to the BI Risk Management Committee (CGR) and, for the full exercise of its duties, liaises with the other structural bodies of BI and with the External Entities that intervene

within its remit.

Internal Audit Office (GAI)

The GAI is responsible for controlling, conducting internal audits and monitoring Banco Interatlântico's internal control systems:

• Contributing to an internal control culture in all Banco Interatlântico's Divisions, through a proactive

and pedagogical attitude;

Assessing the suitability of the processes underpinning the functioning of Banco Interatlântico in

the light of the policies, priorities and strategic plans outlined, proposing possible corrective

measures and monitoring their implementation;

Assessing the adequacy and effectiveness of risk management and measuring systems;

Checking compliance with internal standards and external legislation and regulations governing the

activity;

· Assessing the integrity, reliability and timeliness of prudential management information and

financial information, on an individual and consolidated basis, reported periodically to the

Supervisory Bodies and made available to the Board of Directors, the Supervisory Body and the

Management Bodies;

Evaluating the degree of efficiency in the use of the material and human resources assigned to the

activity;

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Coordinating internal audit activities with the other Control Functions - Risk Management Function
and Compliance Function - considering their respective functions, responsibilities and
competencies, in order to minimise the duplication of efforts and to ensure adequate risk coverage;

 Cooperating and sharing information with the Supervisory and Inspection Bodies and the External Auditor, in order to ensure an adequate level of risk coverage and to optimise or supplement the

actions carried out;

• Ensuring that regular meetings are held with the other Control Functions to strengthen coordination and share information regarding matters within the remit of each function, and also to create

synergies and alignment between their respective activities;

 Providing immediate information to the Internal Audit Function of the Group and to the Management and Supervisory Bodies on control, risk, governance and other matters of relevance and/or material

impact on the activities of Banco Interatlântico;

 Certifying internal control deficiencies, under the terms outlined in the Management Policy of Internal Control Deficiencies, and reporting to the Management and Supervisory Bodies and to the Internal Audit Function of the Group on the result of follow-up actions on the recommendations

made;

Carrying out evaluations, enquiries and reviews, when requested by the Management and

Supervisory Bodies.

This Audit Office reports, as set forth in its Regulations, to the Audit, Control and Conflict-of-Interest Committee (CACI). It reports directly to the Board of Directors and to the Supervisory Board, as well as to the CGD Group's Internal Audit Function, thus ensuring the enhancement of processes, procedures, techniques and human resources, in line with the best international practices. The human resources are undergoing training and certification processes, namely by the IIA (Institute of International Auditors) and

also by GARP (Global Association of Risk Professionals).

Risk Management Division (DGR)

The Risk Management Division (DGR) is a first-level body within the organic structure of Banco Interatlântico, with control functions and whose purpose is to protect BI's capital, namely by managing the capital and solvency, credit, market, liquidity, interest rate, banking portfolio, operational and non-financial risks incurred by BI, the inter-relationships existing between them and ensuring the coherent integration of

their partial contributions.

It reports directly to the Board of Directors and functionally to the Risk Management Committee (CGR) and

to the Risk Management Function (FGR) of the CGD Group.

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The DGR, as the body responsible for risk management at BI, promotes the implementation of measures to strengthen risk management and produce more relevant information and reports on the management of the various risks and the Bank's risk profile.

Its objective is to ensure the coordination of the management, monitoring and control of the risks arising from Banco Interatlântico's activity, namely by:

- Designing, developing and implementing risk management, in a timely and comprehensive manner, focusing on the Bank's activities, including risk management and analysis models;
- Coordinating and/or participating in structuring projects across the Bank, emanating from supervisory authorities or imposed by the shareholder, which result in changes in the Bank's risk management processes and procedures;
- Supporting the functioning and operation of the Risk Management Committee and the Assets and Liabilities Committee.

The local FGR has sought to centrally manage risk governance, which involves:

- a) Establishing and maintaining a common view on risks;
- b) Promoting a risk observance culture;
- c) Creating conditions for risk disclosure;
- d) Integrating practices related to risk management;
- e) Ensuring alignment between risk strategies and business risk strategies and the applicability of risk management;
- f) Assessing, proposing and disclosing the most appropriate risk tolerance levels;
- g) Setting and maintaining levels of responsibility in risk management;
- h) Identifying the human resources required for risk management;
- i) Carrying out risk analyses across the various divisions of each entity.

In 2020, the Risk Management Office (GGR) became the Risk Management Division (DGR), composed as follows:

a) AGR-1 Financial Risk Area:



Division responsible for ensuring the identification, assessment, measurement, monitoring, control and reporting of credit risk, wholesale portfolio management results, market risk, balance sheet liquidity and interest rate risk, and Bl's solvency risk.

It is also responsible for preparing and controlling the Division's activity plan and budget, as well as for providing administrative and integrated support to the Division as a whole.

## b) AGR-2 Operational Risk and Non-Financial Risks Area:

Division responsible for ensuring the identification, assessment, measurement, monitoring, control and reporting of operational risk (with the exception of model risk), as well as for ensuring the overall supervision of BI's Business Continuity Management.

It is also responsible for ensuring the identification, assessment, measurement, monitoring, control and reporting of Bl's non-financial risks (excluding operational risk).

## c) AGR-3 Risk-Planning and Strategy Area

Division responsible for the Enterprise Risk Management Framework (ERM), Risk Governance, for coordinating cross-cutting processes involving the risk management function, for developing and monitoring internal models used in risk management across BI, as well as for coordinating projection exercises and stress tests at BI.

This area is also responsible for improving the quality of the data used in risk management, as well as increasing the level of automation in the processes of information extraction, processing and reporting.

# d) AGR-4 Internal Control Area:

Division responsible for monitoring the internal control model implemented at BI and for ensuring and promoting a risk culture among the various BI divisions.

# Main Types of Risks

Type of Risk Prospect RAS Metrics Rationale



Solvency risk	Increase	Total capital ratio  Leverage ratio	Although, on the one hand, there is the possibility of a regulatory change in the way regulatory provisions are calculated and may justify the need to increase Own Funds, on the other hand, there are some measures in the context of Covid19 that reduced the pressure on Own Funds until December 24 (the ratio in regulatory terms remains at 10.5% until December 22, and should be changed to 12% by 31 December 2024).  The constant monitoring of the regulatory ratio, public consultations, and the periodic production of projections/estimates of its developments in aspects that may impact on own funds allow for an active and preventive management, justifying the assessment as non-material.
Credit Risk	Stable Decrease	<ul> <li>Impairment coverage of NPE</li> <li>Cost of risk</li> <li>NPE Ratio</li> <li>NPL ratio</li> </ul>	It is understood that credit risk, in net terms, is very relevant, given the weight of this activity within the Bank. Additionally, the ratio of default, together with the concentration of about 80% of the loan portfolio in 20 Customers/economic groups justifies the classification of this risk.
Strategy	Stable Decrease	<ul> <li>Return on equity (ROE)</li> <li>Return on assets (ROA)</li> <li>Cost to income ratio, recurrent</li> </ul>	The risks and uncertainties at the macroeconomic level (reinforced by the current situation of COVID-19), as well as the lack of control of the processes associated with the recovery of NPLs, namely delays in the courts, justify the materiality attributed. However, with the application of controls, strategic risk becomes non-material.
Market Risk	Stable Decrease	<ul> <li>Total abs. net value of exposure to FX risk</li> <li>Sum of short FX position (abs. value)</li> </ul>	In general, BI is not exposed to market risk other than foreign exchange risk. Most of the portfolio is in local currency (CVE). Regarding the others, the bank is mainly exposed to the Euro and the existence of the exchange rate peg between EUR and CVE



		• FX position VaR	mitigates this risk. The volume of other currencies is residual and, as such, the market risk is very residual.
Balance Sheet Interest Rate Risk	Stable	<ul> <li>Economic value of equity at risk (var. ±50bp) as % OF</li> <li>Impact on earnings of the 12M accumulated repricing gap (var. ±50bp)</li> </ul>	IRRBB is perceived as something material (gross materiality) given Bl's reliance on demand deposits. However, while there is some optionality risk because of the possibility of early mobilisation of term deposits and early settlement of loans, the risk is considered immaterial from a net perspective.
Liquidity risk	Stable	<ul> <li>Credit to deposits ratio</li> <li>Liquidity Coverage Ratio (LCR)</li> <li>Net stable funding ratio (NSFR)</li> <li>Collateral available for local Central Bank funding</li> </ul>	Liquidity risk is perceived as somewhat material (gross materiality), since 95% of the bank's resources are deposits. With the pandemic scenario, there were changes in the stock deposit between Dec.19 and Dec.20.  In a contingency scenario, the treasury bond portfolio can be used as an instrument to obtain liquidity. From a net perspective, in relation to all the above items and also other existing mitigation measures, including daily liquidity monitoring, this risk is perceived as non-material. In a contingency scenario, the treasury bond portfolio can be used as an instrument to obtain liquidity. From a net perspective, in relation to all the above items and also other existing mitigation measures, including daily liquidity monitoring, this risk is perceived as non-material.



Sovereign Risk	Stable	Duration of Sovereign bond portfolio  Exposure to national sov.  Risk (Cape Verde - only Tbills and Tbonds)	Cape Verde's rating has been revised to B- by Moody's. Cape Verde enjoys political stability and governmental transitions do not involve significant changes in terms of macroeconomic aspects.  There are some concerns due to the current circumstances, namely the issue of the pandemic and its impact on tourism (approximately 40% of GDP) and the indebtedness of GDP, which are monitored.  In view of the above, sovereign risk is regarded as somewhat material.
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# Risk Appetite Framework

The Risk Appetite Framework (RAF) determines the strategy for outlining, communicating and monitoring BI's risk appetite.

This model is therefore a key element in the process of developing and implementing the Bank's strategy and Risk Appetite.

The purpose of the Risk Appetite Framework is to establish the governance model and involvement of the different areas of the Bank, risk management and monitoring mechanisms and the integration of Risk Appetite in the risk management and decision-making processes. This document formalises the overall approach, including policies, processes, controls and systems, based on which Risk Appetite is outlined, communicated, monitored and operationalised.

Thus, the following elements are outlined:

- Areas involved and their roles and responsibilities
- · Responsibility for metrics and limits
- Risk monitoring and reporting choreography
- Response mechanisms to breaches of tolerance or limit levels
- Model for integrating Risk Appetite into management practices
- Processes for reviewing and updating the RAS/RAF
- Process for 'cascading' metrics and limits to Group entities

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The main improvements implemented were in terms of the effectiveness of the management function with the improvement of the Risk Management system of Banco Interatlântico, through (1) continuous investment in the training of staff and skills of the Risk Management Division team; (2) the strengthening of control and monitoring mechanisms on the main risks inherent to BI's activity and (3) the continuous implementation of

corporate guidelines in the Bank, in a context of permanent integration with the Corporate Risk Management

Function.

There has been progress and consolidation in several projects, namely: (1) the consolidation of the implementation of scoring and rating models; (2) Risk-Based Pricing (PARE); (3) the operationalisation of the Credit Monitoring and Recovery Policy (PARC); (4) the monitoring of the Risk Appetite Statement (RAS)/Risk Appetite Framework (RAF); (5) the Internal Control area in the DGR, in the consolidation of

processes, in line with corporate guidelines as part of the FGR.

Control mechanisms and procedures aimed at ensuring compliance with AML and CTF legislation

Money laundering and terrorist financing are phenomena with a worldwide impact that distort and undermine financial and economic systems.

BI, aware of the impact and negative effects of the aforementioned phenomena, has been permanently concerned with combating them, and therefore its activity is guided by principles of ethics, stringency, transparency, stability, and security.

BI has established a Compliance Function, formally set up, provided with sufficient autonomy and responsibility, independent, permanent and effective, which is ensured by the Compliance Function Office (GFC), whose main objectives include managing compliance risk, the risk of money laundering and terrorist financing, with particular emphasis on compliance with legal obligations, established good practices, and the ethical principles and duties to which BI is subject. In this context, the Office is responsible for coordinating and safeguarding the proper implementation of procedures to prevent money laundering and terrorist financing, as well as to prevent market abuse.

In order to ensure compliance with legal and regulatory standards in force in Cape Verde and at the corporate level of the Caixa Geral de Depósitos, SA group, the Bank has implemented an effective internal control system based on a risk-based approach (RBA) with regard to anti-money laundering (AML) and combating terrorist financing (CTF), which enables effective measures to be taken to assess, understand, mitigate risks and outline appropriate due diligence measures according to the risk associated with the type of customer, business relationship, transaction, product, and origin and destination of funds.

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BI has implemented IT tools focused on AML and CTF that allow monitoring transactions, classifying customers according to risk level, and filtering sanctioned customers and politically exposed persons.

In 2022, in terms of AML/CTF, we highlight the following activities:

- Organic-Functional Structure During this period, the reinforcement of skills of the employees assigned to the GFC was completed, as well as cascade training.
- Compliance Function the development of a compliance requirements matrix for financial intermediation activities, as well as the development of a contract and questionnaire related to investor profiles; informing customers of the position of their securities in the statement and classification of investors in the database and current situation, at least quarterly, including the progress of initiatives undertaken and the respective evidence for eliminating gaps in terms of legislation and regulation and the development of compliance risk matrices.
- Anti-Money Laundering/Combating Terrorist Financing:
  - Implementation of periodic control procedures to verify and guarantee alignment between the level of risk and the type of due diligence; allocation of the type of due diligence to customers, namely an enhanced level of due diligence for all customers with "mediumhigh" and "high" risk; manual alteration of the ML/TF risk profile of customers whenever the result of the due diligence process so justifies and implementation of periodic control procedures to guarantee periodic alignment between the level of risk and customers;
  - Enable autonomy to manually change the ML risk profile when the outcome of the Customer Due Diligence (CDD) alert handling justifies it.
  - Collection of information on the origin and destination of funds Parameters were set in the PFS Front-End Portal application so that the automatisms implemented can ensure compliance with the stipulations of Article 15(2) of Law No. 120/VIII/2016 and Article 28 of Notice No. 05/2017 of the BCV regarding the collection of information on the origin and destination of funds;
  - Alert generation in the Commercial Network Developments were made in the PFS Front-End Portal application and in the Banka application so as to allow the operator, when dealing with Customers, to identify situations where the identification elements and respective proofs of Customers, representatives and effective beneficiaries are outdated.
  - Periodic behavioural assessment / Due diligence This ensured the implementation/activation of due diligence alerts and ensured the behavioural assessment of customers according to the periodicity established based on the level of risk and respective;



- Monitoring of PEP (Politically Exposed Persons) and Sanctioned Persons customers -With the implementation of the SAS-AML/CDD application, it was possible to ensure automatism in the attribution of a "high" risk classification to PEP/SAN customers.
- Politically Exposed Persons and Sanctioned Persons began to ensure the proper flagging of PEPs, also subjecting companies with ties to them to enhanced surveillance and ensuring the timely handling of SAN correspondence alerts.
- Profiling System Regarding the number of alerts generated, effectiveness tests were carried out by KPMG, and following the analysis made, the alerts identified as being errors were administratively closed, and for the others a closure plan was outlined and implemented. The segmentation rules were overcome with the implementation of the new application SAS AML/CDD;
- Filtering System Filtering status field Parameter setting in the field of ML that allows the manual change of the filtering status code of the entities.
- As required by Article 40 of BCV Notice 05/2017, FAI-BI carried out effectiveness tests focused on BI's internal control system, particularly AML and compliance risk;
- Continuous professional training, which plays an important role in reinforcing the skills necessary
  for the proper performance of duties, as well as for individual development, is a crucial aspect and,
  in 2022, the continuous qualification of the employees of the Office and other BI, S.A. Divisions
  was carried out, both in person and remotely, and we highlight the following courses:
  - ✓ Anti-Money Laundering and Terrorist Financing Updating, Training for the Compliance team held on 14 and 15 March, provided by IFB Portugal;
  - ✓ Measures to Prevent Money Laundering and Terrorist Financing, provided by the Financial Intelligence Unit of Cape Verde to 84 BI employees in 4 sessions;
  - ✓ CGD Compliance Officers Workshop 2022 organised by the CGD Compliance Department for the Compliance team ;
  - ✓ Microstrategy GCD Internal Control provided by CGD to the heads of the BI Compliance Function Office;
  - ✓ Code of Conduct, Internal System or Reporting Irregular Practices, Policy for the
    Prevention of Corruption and Related Infringements and Global Policy for Preventing
    Conflicts of Interest provided by the BI Compliance Function Office to all BI employees;



- ✓ Beneficial Owners & Account Opening Process provided by the Compliance Office and the Operational Support Area to the employees of BI's Commercial Units;
- ✓ Operational Risk Key Risk Indicator Surveys and Action Plans, session provided by BI's Risk Management Department to BI's employees;
- ✓ Operational Risk Management Event Log provided by the BI Risk Management Department to BI staff;
- ✓ Information Security Duties Training (OS No. 32/2019) to newly hired BI employees provided by the BI Technology Office;
- ✓ Corporate Governance conducted by PSO Knowledge and Communication
- ✓ Training in Internal Control and Internal Audit provided by the Chamber of Commerce, Industry and Services of Sotavento
- ✓ Training in Risk Management and Organisational Culture provided by an external consultant
- ✓ Capacity-building on gender-based violence, sexual abuse and exploitation. Presentation of the Environmental and Social tools of the project: communication of the Environmental and Social Management System to the project's financial partners. Access to finance for micro, small and medium-sized enterprises and Gender Equality; Gender-Based Violence and GBV Law and Sexual Crimes conducted by the Special Projects Management Unit UGPE (Ministry of Finance)
- ✓ Advanced Digital Emersion Executive Program provided by AESE Business School

## **Preventing Corruption**

At BI, the prevention of corruption and related offences is regulated in a specific policy - Policy for Preventing Corruption and Related Infringements (PPCIC).

This Policy determines the guiding principles for detecting and preventing corruption practices and related offences, the potentially more vulnerable areas, describing the preventive measures to be taken up and the responsible entities, as well as the rules applied to the monitoring, assessment and update of the Policy itself.

We should also note that the PPCIC establishes that CGD must provide training to all its employees on issues related to the prevention of corruption and related offences.

With regard to corruption, the Policy for Preventing Corruption and Related Infringements, published in 2019, systematises the general action principles for detecting and preventing corruption and related offences, the measures and persons responsible for that prevention, identifying the most potentially exposed areas, as well as monitoring, assessing and updating the Policy itself.

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In 2020, BI adopted the Plan for Preventing Corruption and Related Infringements, which implements the guidelines set out in its Policy for Preventing Corruption and Related Infringements (PPCIC).

In December 2021, the Plan for Preventing Corruption and Related Infringements was revised.

Reporting Irregularities

The adoption of an Internal System or Reporting Irregular Practices (SCIPI) at BI is in line with the guidelines

issued by international and national authorities.

The first internal regulation governing the reporting of irregular practices was approved and published in

2016, meeting the provisions of Article 74 of Law No. 62/VIII/2014, of 23 April. With the introduction of the

new legal scheme comes the need to review and amend the internal regulations, adopting the new rules

introduced in 2020 by Law no. 81/IX/2020 on the reporting of irregular practices by financial institutions and

listed companies.

The standard has been recorded annually, was updated and republished on 03.06.2022 due to changes at

corporate level, but with no impact on BI (OS 42/2018 (V3) - Internal System or Reporting Irregular

Practices).

Banco Interatlântico, S.A. has a system for managing the internal reporting of irregular practices, based on

procedures which range from receipt of the report sent to the Supervisory Board to responses on analysis

and handling, which have been altered to include the deadline for responding to the receipt of the report and

the deadline for responding to the author of report, hierarchical reporting and to the Supervision of the person

who is the subject of the report, the reference date for drawing up the Annual Report (30 November of each

year and subsequent forwarding of the Report to the Executive Committee, the Risk Management

Committee and the BCV by 31 December of each year), as well as monitoring of the Internal Reporting

System by the GFC in coordination with the Chairman of the Supervisory Board.

As of 2022, BI has made available on its website the Internal System or Reporting Irregular Practices within

the scope of Corporate Governance.

Code of Conduct

BI has a Code of Conduct, adopted in 2008 and updated in 2021, which is in accordance with Notice No.

4/2017, of 7 September, of the Bank of Cape Verde. This document is available at www.bi.cv and is an

important instrument that formalises and makes the management of ethics in the business context

operational.

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Furthermore, BI has adopted a Code of Conduct Management Model that is currently being updated.

In 2021, the Code of Conduct was updated at corporate level and received recommendations from the Bank of Cape Verde in terms of compliance assessment and validation (Notice no. 3/2014 amended by Notice no.

3/2019, article 8B(5)), which were duly accommodated.

The employment contracts of all employees (fixed/indefinite term and trainees) and the contracts of new

suppliers have been updated, and the contracts of old suppliers are being updated to include the clause of

acceptance of the code of conduct and the duty of confidentiality.

BI's Code of Conduct enshrines principles of action (Article 10 - 'Independence of interests') and rules of

professional conduct (Article 27 - 'Conflicts of interests') on the situations of conflicts of interest that may

occur in the exercise of its activity, as well as a means of internal communication of irregular practices (Article

38 - 'Communication of Irregular Practices') which may become an effective mechanism for managing

situations of conflict of interest. It also establishes the duty of employees not to get involved in any situations

conducive or likely to be associated with this phenomenon. (Article 34 - 'Corruption').

8. Suitability Assessment Policy for the Selection of Members of

the Management and Supervisory Bodies and of Holders of Key

**Functions** 

The Suitability Assessment Policy for the Selection of Members of the Management and Supervisory Bodies

and of Holders of Key Functions is in Appendix II of this Report.

9. Appendices

Appendix I - Curriculum Vitae - Members of the Governing Bodies

Professional qualifications and curricular information of the members of the Board of Directors .

CHAIRMAN

Nuno Alexandre de Carvalho Martins

Education:

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- Executive Programme "Risk Management in Banking", by INSEAD
- Executive Programme "Strategic Management in Banking" by INSEAD
- PhD in Economics from Northwestern University Evanston, Illinois, USA
- Master's Degree in Economics from Universidade Nova de Lisboa and "Amélia Mello Foundation"
   Prize for best academic performance in the Master's Programme
- Degree in Physics Engineering and Honours in/for university studies, Higher Technical Institute of the Technical University of Lisbon

# **Current Professional Status:**

- Chairman of the Board of Directors of Banco Interatlântico
- Member of the Board of Directors and Executive Committee of Caixa Geral de Depósitos, S.A.
- Chairman of the Board of Directors of Caixa Serviços Partilhados, ACE
   Chairman of the Board of Directors of Caixa Capital Sociedade de Capital de Risco, S.A

## Professional Experience Relevant to the Position:

- Vice-Chairman of the Board of Directors of Caixa Banco de Investimento, S.A Office of the Secretary of State for the Treasury and Finance
- Deputy to the Secretary of State for Treasury and Finance
- Managing Director for International/Country/Internal Markets Director of Global Markets, Portugal in the Citigroup Group. London, UK
- Structured Products Sales & Marketing Director Distribution of Structured Products and ALM Solutions to Financial Institutions on the Iberian Peninsula at Barclays Capital, UK
- Deputy Head Sales & Marketing Distribution of Structured Products to Financial Institutions in Portugal at Barclays Capital, London, UK
- Research/Analysis Department Financial Markets Group at Banco de Portugal



- Consultant to the Economic Department for the project: "Primary Financial Markets -Macroeconomic Conditions and Market Developments" at the International Finance Corporation/Society, the World Bank
- Global/International Markets Research Analyst at Zacks Investment Research, Inc

## VICE-CHAIRMAN

# João Paulo Tudela Martins

#### Education:

- Sustainability and Climate Risk GARP
- Customer Analytics For Growth Using Machine Learning, Al, and Big Data Wharton, USA
- Strategic and Risk Management in Banking by INSEAD, France
- LCOR Leading Change and Organizational Renewal Stanford University Graduate School of Business
- Stanford Executive program
- Post Graduation in Corporate Finance by ISCTE Business School
- Degree in Management, Universidade Católica Portuguesa

# **Current Professional Status:**

- Vice-Chairman of the Board of Directors of Banco Interatlântico
- Member of the Board of Directors of Caixa Geral de Depósitos, S.A.
- Member of the Board of Directors of BNU Macau

## Professional Experience Relevant to the Position:

- Commercial Director of DACR Risk Analysis and Control Division, at BPI
- Coordinating Director of DRC Credit Risk Division, at BPI
- Commercial Coordinator Director of DGES Large Corporations Division South, at BPI



Commercial Director of Corporate Centre, at BPI

# **MEMBER**

## Pedro Bruno Cardoso Braga Gomes Soares

#### Education:

- Permanent Education Program (PEP), Caixa Geral de Depósitos, S.A
- Advanced Deep Digital Emersion Executive Program, AESE Business
   School
- Postgraduate Degree in Business Management, INDE/ISCTE, Lisbon, Portugal
- Degree in Law, Faculty of Law of the University of Lisbon, Portugal

# **Current Professional Status:**

 Member of the Board of Directors and Chairman of the Executive Committee of Banco Interatlântico, S.A.

# Professional Experience Relevant to the Position:

- Deputy General Manager (non-resident), CGD's Luxembourg Branch
- Manager of CGD's Corporate Governance Support Department (DGC)
- Deputy Manager (non-resident), CGD's Luxembourg Branch
- Manager of CGD's International Business Department (DNI)
- Head Office Liaison Officer, CGD London Branch

# **MEMBER**

## Manuel Fernando Monteiro Pinto

# Education:

- Advanced Deep, Digital Emersion Executive Program by AESE Business
- Postgraduate Degree in Internal Audit and Management Control, ISCTE/INDEG, Portugal



Degree in Banking Management, ISGB, Portugal

# **Current Professional Status:**

Member of the Board of Directors and Member of the Executive Committee of Banco Interatlântico,
 S.A.

## Professional Experience Relevant to the Position:

- Chairman of the Executive Committee and Member of the Board of Directors at BISTP
- Guest Assistant Professor in the General Accounting Study Programme at IPA
- Coordinator of the Commercial Network Audit Office at Caixa Geral de Depósitos' DAI
- Internal auditor at Caixa Geral de Depósitos' DAI
- Technician at CGD's Operational Support Department
- Commercial functions at CGD branches

# **MEMBER**

# José Manuel dos Santos Afonso Serra

# Education:

- Advanced Deep, Digital Emersion Executive Program by AESE Business
   Executive Programme: Customer Strategic Management in Banking, by AESE Business School
- Advanced Programme in Management of Financial Institutions, by Universidade Católica Portuguesa
- Degree in Business Administration and Management from Universidade Católica Portuguesa

# **Current Professional Status:**

Member of the Board of Directors and Member of the Executive Committee of Banco Interatlântico,
 S.A.

# Professional Experience Relevant to the Position:



- Marketing Director, Caixa Geral de Depósitos
- Director at Yunit, S.A.
- Director at Caixatec, S.A
- Chief Executive Officer at Caixatec, S.A
- Director at Multivector, S.A.
- Chief Executive Officer at Imoportal.com-multimedia, S.A
- Coordinator of CGD's Electronic Channels Commercial Department
- Commercial Coordinator at Caixa Geral de Depósitos

## **MEMBER**

## Eurisanda Venulda Cardoso Tavares Rodrigues

## Education:

- Advanced Deep, Digital Emersion Executive Program AESE Business School
- Master's Degree in Mathematics and Applications from the Faculty of Science and Technology of the Nova University of Lisbon
- Degree in Mathematics from the Faculty of Sciences and Technology of the Nova University of Lisbon

## **Current Professional Status:**

 Member of the Board of Directors and Member of the Executive Committee of Banco Interatlântico, S.A.

# Professional Experience Relevant to the Position:

- Coordinator of Banco Interatlântico's Executive Committee Support Office
- Head of the Planning and Management Information Area at Banco Interatlântico
- Technician at Banco Interatlântico's Risk Management Office
- · Financial Auditor at Deloitte



## **MEMBER**

# Dirceu César Lopes do Rosário

## Education:

- Advanced Deep, Digital Emersion Executive Program by AESE Business School
- Master's Degree in Management and Industrial Strategy from the ISEG-Higher Institute of Economics and Management of the University of Lisbon
- Postgraduate Degree in Corporate Finance and Control from the ISCTE-University Institute of Lisbon
- Degree in Accounting and Auditing from the Higher Institute of Accounting and Administration of Coimbra

# **Current Professional Status:**

Member of the Board of Directors and Member of the Executive Committee of Banco Interatlântico,
 S.A.

# Professional Experience Relevant to the Position:

- Coordinator of the Credit Risk Office, Banco Comercial do Atlântico (BCA)
- Credit Risk Senior Technician/Analyst, Banco Comercial do Atlântico (BCA)

# **MEMBER**

# Maria João Duarte Fonseca Pacheco de Novais

# Education:

- Executive Training at Banco Interatlântico, S.A.
- Magistracy Study Programme from the Centre for Judicial Studies of Lisbon
- General Management Study Programme from the Higher Institute of Management
- Degree in Law from the Faculty of Law of the University of Lisbon



## **Current Professional Status:**

- Member (Non-Executive and Independent) of the Board of Directors of Banco Interatlântico
- Chairman of the Audit, Control and Conflict-of-Interest Committee (CACI) at Banco Interatlântico, S.A
- Member of the CNAR at Banco Interatlântico
- Partner and Lawyer at MJN Advogados

## Professional Experience Relevant to the Position:

- Legal Advisor to the IV World Economic Forum
- Advisory services in partnership with Brown Rudnick LLP in the design and implementation of the Debt Restructuring and Resolution Process for TACV Cabo Verde Airlines
- · Legal Advisor to ENAPOR, in the Arbitration Process related to the Port of Sal Rei-Boa Vista
- Legal Advisor to Cabo Verde Investment in the negotiation with an international group for the privatisation process of all Cape Verde ports, Ministry of Finance, to develop the first and second Millennium Challenge Account Compact Programme
- Legal Advisor to the National Mission Group of the Government of Cape Verde, Ministry of Finance,
   to develop the first and second Millennium Challenge Account Compact Programme
- World Bank consultant for the Cape Verde Public Contracting Law
- World Bank and Dutch Embassy consultant for CPAR (Country Procurement Assessment Report)
   for public procurement in Cape Verde

#### **MEMBER**

## Maria Zenaida da Rocha Costa Neves Leite

## Education:

- Executive Training at Banco Interatlântico, S.A.
- Attendance of the PhD in Management from the University of Minho-Portugal
- Master's Degree in Global Management from ISCTE Higher Institute of Labour and Business Sciences-Lisbon-Portugal



Degree in Business Management from the Federal University of Rio Grande do Sul - Porto Alegre
 Brazil

# **Current Professional Status:**

- · Member (Non-Executive and Independent) of the Board of Directors of Banco Interatlântico
- Member of the CNAR at Banco Interatlântico
- Professor and Researcher at the Business and Governance School of the University of Cape Verde

# Professional Experience Relevant to the Position:

- Chairwoman of the Board of Directors of the School of Business and Governance of the University of Cape Verde
- Executive Director at Correios de Cabo Verde
- University Professor
- Technician at the Investment Department of Agência Cabo-Verdiana de Investimentos
- Customer Service Quality Technician at TACV Cabo Verde Airlines
- Head of Customer Relations at TACV Cabo Verde Airlines
- Commercial technician at Cabo Verde Telecom

# **MEMBER**

#### Leonilda Rocha Semedo

# Education:

- Post-graduate degree in Business Management at the Higher Institute of Economic and Business
   Sciences of Cape Verde
- Degree in Industrial Engineering and Management, University of Aveiro

# **Current Professional Status:**



- Member (Non-Executive and Independent) of the Board of Directors of Banco Interatlântico
- · Business consultant on Studies, Projects and Coaching
- Trainer

## Professional Experience Relevant to the Position:

- Executive Director at the Former Agência Pública Caboverdiana
- Vice-Chairman of the Chamber of Commerce of Industry, Agriculture and Services of Barlavento
- General Manager at Sociedade de Segurança Industrial, Marítima e Comercial
- Manager at the Company Semedo & Semedo

## **MEMBER**

## Luís Manuel Monteiro Alves

#### Education:

- Post-doctorate in New and Renewable Energies in Islands and Isolated Regions, Higher Technical Institute of the Technical University of Lisbon
- 1990: PhD in Soil, Water and Environmental Sciences, University of Arizona, Tucson, United States
- 1983: Masters in Environmental Sciences, University of Liège, Luxembourg University Foundation,
   Arlon, Belgium
- 1980: Degree in agro-meteorological engineering, Operational Hydrology Agro-meteorological Training Centre, Niamey, Niger
- 1977: Bachelor (Technical University Diploma) in Biological Sciences, Algiers University of Science and Technology, Algeria.

## **Current Professional Status:**

- Member (Non-Executive and Independent) of the Board of Directors of Banco Interatlântico<sup>9</sup>
- Chairman of the General Council of Atlântico Technical University (UTA) São Vicente, Cape Verde
- Professor at the Lusófona University, Lisbon, Portugal

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<sup>&</sup>lt;sup>9</sup> As of 08 March 2023.



# Professional Experience Relevant to the Position:

- Director of the MSc in Environmental Engineering and of the Degree in Energy Engineering, Lusófona
   University, Lisbon, Portugal
- Senior researcher in energy and environment at OMNIDEA Aerospace Technologies and Energy Systems, FCT Campus, Nova University of Lisbon, Portugal
- Professor and Director of the Department of Mathematics and Technological Sciences, Lusófona
   University of Cape Verde "Baltasar Lopes da Silva", Mindelo, São Vicente, Cape Verde
- Director General for Higher Education and Science, Ministry of Education, Science, Youth and Sports, Praia, Cape Verde.
- Chairman of the National Commission for Higher Education Establishment, Ministry of Education,
   Science and Culture, Praia, Cape Verde

Professional qualifications and curricular information of the members of the Supervisory Board.

## CHAIRMAN

## José Manuel Nunes Liberato

# Education:

- Executive Training Programme at Banco Interatlântico
- Degree in Economics from the Higher Institute of Economics of the Technical University of Lisbon

# **Current Professional Status:**

- Chairman of the Supervisory Board at Banco Interatlântico
- Chairman of the Remuneration Committee at Banco Interatlântico
- Advisor to the Board of the Champalimaud Foundation
- Member of the Supervisory Board of Banco BCI in Mozambique
- Vice-Chairman of the Audit Committee of Banco Caixa Angola

Professional Experience Relevant to the Position:



- Chief of Staff of the Presidency of the Portuguese Republic
- Director responsible for the areas of Agriculture, Fisheries, Regional Policy, Transport and Tourism,
   Employment and Social Affairs and Culture of the European Parliament
- Secretary General of the Portuguese Association of Electrical Engineering Industrialists (APIEE)
- Member of the Board of Directors of the Foreign Investment Institute
- Economic Expert of the Committee on the Environment and the Committee on International Investment and Multinational Enterprises, among others, of the United Nations and the Council of Europe

#### **MEMBER**

#### José Mário de Sousa

## Education:

- Student at the Master's Degree in Taxation at ISCAL/ISCEE
- Postgraduate Degree in Taxation at ISCAL/ISCEE
- Degree in Law from the University of Havana
- University Study Programme in Auditing (equivalent to a Bachelor's Degree in Administration and Accounting), Cape Verde Business and Governance School (formerly known as CENFA)

# **Current Professional Status:**

- Member of the Supervisory Board of Banco Interatlântico, S.A.
- Chairman of the Governing Board of OPACC

# Professional Experience Relevant to the Position:

- Chairman of the Technical Board of OPACC
- Inspector General of Finance, IGF
- Chairman of the Arca Verde Liquidation Committee
- Chairman of the Caixa de Crédito Rural de Santa Catarina Liquidation Committee
- Head of the Praia Finance Department

**\*** 

## **MEMBER**

# Carlos Alberto Rodrigues

## Education:

- Master's Degree in Business Management from ISCTE, Portugal
- Degree in Accounting and Administration, specialising in Financial Audit, from the Higher Institute
  of Accounting and Administration of Lisbon, Portugal
- Bachelor's Degree in Accounting and Administration from the Higher Institute of Economic and Business Sciences, Cape Verde

## **Current Professional Status:**

- Full Member of the Supervisory Board of Banco Interatlântico, SA
- Alternate Member of the Supervisory Board of Banco Interatlântico, S.A.
- CEO at the Hotel Foya Branca, SA, São Vicente, Cape Verde,

# Professional Experience Relevant to the Position:

- Executive Director, at MEDICENTRO, Lda, São Vicente, Cape Verde
- University Professor at Lusófona University, São Vicente, Cape Verde
- University Professor at ISCEE, São Vicente, Cape Verde
- Technical Supervisor of the Accounting and Auditing Area at CONFIRA, Lda, São Vicente, Cape Verde
- Administrative and Financial Director at ALUCAR, SA., São Vicente, Cape Verde
- Member of the Supervisory Board at Electra, SA
- Statutory Auditor at FAMA, SA

# ALTERNATE MEMBER

## Maria Madalena Duarte Almeida



# Education:

- Attendance of the Master's Degree (MBA) from ISCTE- IUL- University Institute of Lisbon-Portugal, in partnership with ISCEE
- Degree in Finance from the Higher Institute of Economics from the Technical University of Lisbon,
   Portugal

# **Current Professional Status:**

Chairman of the Governing Board at Coopensino - Cooperativa de Ensino Superior, Founding
 Entity of ISCEE - Higher Institute of Economic and Business Sciences

# Professional Experience Relevant to the Position:

- Chairman of the Governing Board at Coopensino Cooperativa de Ensino Superior, Founding
   Entity of ISCEE Higher Institute of Economic and Business Sciences
- Since 2016, Statutory Auditor AT SOCIEX-Sociedade Cabo-verdiana de Importação e Exportação, SA
- Head of GARP-Office of Administration and Public Relations- at ENAPOR, SA-Empresa Nacional de Administração dos Portos, SA of Cape Verde
- Head of the General Secretariat at ENAPOR, SA and Person in Charge of the Marketing area
- Head of Administration and Development of Human Resources at ENAPOR-Empresa Nacional de Administração dos Portos, E.P., Cape Verde
- Head of Internal Audit at ENAPOR E.P

Appendix II - Suitability Assessment Policy for the Selection of Members of the Management and Supervisory Bodies and of Holders of Key Functions



SUITABILITY ASSESSMENT POLICY FOR THE SELECTION OF MEMBERS OF THE MANAGEMENT AND SUPERVISORY BODIES AND OF HOLDERS OF KEY FUNCTIONS OF BANCO INTERATLÂNTICO, S.A.



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#### SECTION I. INTRODUCTORY PROVISIONS

## 1. SUBJECT MATTER

This suitability assessment policy for the selection of members of the management and supervisory bodies and of holders of key functions ('Policy') establishes: (i) the general principles and objectives underlying it; (ii) those responsible for assessing suitability; (iii) the criteria for identifying and selecting people capable of being integrated in the Board of Directors and the Supervisory Board and of performing key functions at Banco Interatlântico, S.A. ('Bank'); (iv) the suitability requirements; (v) the assessment procedures in light of the legally established suitability requirements; (vi) the rules on the prevention, reporting and remediation of conflicts of interest and (vii) the vocational training resources made available by the Bank for skills acquisition and development.

#### 2. VALIDITY

This policy shall remain valid for an indefinite period of time, without prejudice to its updating and reviewing.

# SECTION II. SCOPE OF APPLICATION

#### 3. SUBJECTIVE SCOPE

- 3.1. This policy shall apply to the following people:
  - a) members of the Bank's Board of Directors, executive and non-executive;
  - b) members of the Bank's Supervisory Board, full and alternate; and
  - c) holders of key functions, which include the following employees:
    - i. those with primary responsibility for the internal audit, compliance, risk management, rating, credit risk and financial market functions, as well as the Company Secretary;
    - ii. holders of other functions which grant them significant influence over the Bank's management, namely because the activities carried out have a significant impact on the Bank's risk profile, as may be outlined by the Bank's Board of Directors, or as may be established by legislation or regulations of the supervisory authorities.
- 3.2. The Bank's Board of Directors is responsible, with the opinion of the Appointment, Assessment and Remuneration Committee and in compliance with the applicable corporate procedures, for qualifying other functions as key functions and including those responsible in the Bank's list of holders of key functions.



## 4. OBJECTIVE SCOPE

- 4.1. This policy shall apply to the Bank's members of the Board of Directors and of the Supervisory Board, as well as to holders of key functions.
- 4.2. Bank Subsidiaries, based in the country or abroad, as well as the Complementary Groupings of Companies (ACEs) of which the Bank is a majority member, shall adopt suitability assessment policies for selecting management and supervisory bodies and holders of key functions with the same general principles and purposes of this Policy.

# SECTION III. GENERAL PRINCIPLES AND PURPOSES OF THE POLICY

## 5. GENERAL PRINCIPLES AND PURPOSES

- 5.1. The suitability of the management and supervisory bodies for the functions entrusted to them is a determining factor in the sound and prudent management of credit institutions, contributing to the proper functioning of the financial system and the satisfaction of the legitimate expectations of the various stakeholders, namely customers, investors, creditors, shareholders and other entities.
- 5.2. The suitability of the holders of key functions, as employees whose activities have a significant impact on the risk profile of credit institutions, is an important factor for the sound and prudent management of those institutions, by strengthening the existing internal governance mechanisms and contributing to a reduction in the costs associated with the possible occurrence of failures with a financial impact or material reputational risk.
- 5.3. The suitability of the members of the management and supervisory bodies and of the holders of key functions aims to ensure that such members meet the necessary good reputability, professional qualification, independence and availability requirements and will take into consideration the nature, size and complexity of the Bank's and CGD Group's activity, as well as the requirements and responsibilities associated with the specific functions to be performed.
- 5.4. Suitability takes into account the individual characteristics of members of bodies which are collective, as well as the safeguard of conditions underlying the functioning of these bodies as collective entities, notably the diversity of qualifications and skills, the availability of the members of top management and supervisory bodies as a whole while fostering the increase in the number of people who are underrepresented in terms of gender in these bodies.
- 5.5. The management body shall be composed of members whose qualifications and background in terms of professional experience are diversified and balanced, enabling them to have appropriate knowledge of the activities and strategy of the Bank and of the CGD Group, particularly in the areas of retail and corporate banking, treasury, asset liability management (ALM), risk, accounting, finance, auditing, operations and technology, digital, economics, management, law, marketing, supervision and human resources.



- 5.6. The management body shall have a combination of more senior and younger members, in order to ensure a plurality of perspectives and shall include members from different geographical backgrounds, so that the response to the global challenges of the Bank and of the CGD Group may be strengthened.
- 5.7. In its functions to assess the suitability of candidates to fill vacancies in the management and supervisory bodies, the Appointment, Assessment and Remuneration Committee shall promote and ensure that proposed candidates value the diversity principles and criteria in the composition of the aforementioned governing bodies.
- 5.8. The identification and selection of candidates to join the Board of Directors and the Supervisory Board must ensure compliance with applicable legislation and the determinations of the supervisory authorities, whether of the Bank or of Caixa Geral de Depósitos, S.A.
- 5.9. With the purpose of always ensuring the suitability of its management and supervisory bodies and of holders of key functions, the Bank establishes principles and procedures in this area, which are substantiated in this Policy.
- 5.10. A succession and reappointment plan for members of the Board of Directors and of the Supervisory Board must be implemented, in order to ensure the continuity of the Bank's management and avoid replacing an excessive number of members at the same time.

# SECTION IV. ENTITIES RESPONSIBLE FOR ASSESSING THE SUITABILITY OF MEMBERS OF THE MANAGEMENT AND SUPERVISORY BODIES AND OF HOLDERS OF KEY FUNCTIONS OF THE BANK

- 6. COMPETENCE TO ASSESS THE SUITABILITY OF MEMBERS OF THE BOARD OF DIRECTORS AND OF THE SUPERVISORY BOARD
- 6.1. The assessment of the suitability of people prepared to become members of the Board of Directors, the Executive Committee and the Supervisory Board is the responsibility of the officers appointed for this purpose by the Bank's General Meeting ('Appointment, Assessment and Remuneration Committee').").
- 6.2. The Appointment, Assessment and Remuneration Committee shall be composed of 3 (three) to 6 (six) independent members, appointed by the General Meeting, which shall also appoint its Chairman.
- 6.3. The members of the Appointment, Assessment and Remuneration Committee must have the appropriate professional qualifications and experience to carry out their respective functions and cannot be members of the Executive Committee.
- 6.4. It is the responsibility of the Appointment, Assessment and Remuneration Committee, among other functions to be determined in the corresponding Internal Regulations, to provide support and advice:
  - a) in filling positions in the Bank's corporate bodies and other majority holdings;
  - b) in selecting the Directors to be appointed to the Executive Committee.



- 6.5. In its function of supporting the filling of positions in corporate bodies and appointing Executive Directors, the Appointment, Assessment and Remuneration Committee is responsible for:
  - a) preparing and updating the set of qualifications, knowledge and professional experience required for the performance of the functions assigned to the members of the various governing bodies and of the Executive Committee;
  - b) monitoring the process of selecting and appointing senior executives to the Bank and its other majority holdings, in order to have, in a timely manner, a basis for recruiting future corporate officers and Executive Directors:
  - c) whenever a position opens in a governing body or in the Executive Committee, identifying possible candidates and issuing a reasoned opinion regarding proposals to be submitted within that context that correspond to persons who, in its opinion, have the most suitable profile to fill the vacancy, taking into account, among other appropriate criteria, their qualifications, knowledge and professional experience;
  - d) ensuring that the suitability assessment policy has the necessary mechanisms to guarantee compliance with the diversity policy, as well as the increase in the number of people of the under-represented gender in order to achieve the goals set in this area;
  - e) assessing, whenever deemed appropriate, at least once a year, the structure, size, composition and performance of the Board of Directors and of the Supervisory Board and, whenever deemed suitable, making recommendations;
  - f) assessing, at least once a year, the knowledge, skills, experience and compliance with the duties inherent to the function performed by each member of the Board of Directors and of the Supervisory Board, as well as those bodies as a whole, and informing them of the corresponding results;
  - g) informing the General Meeting about the result of the assessment of the Executive Committee members in order to weigh and determine the variable component of their respective remuneration.
- 6.6. Should any member of the Appointment, Assessment and Remuneration Committee be a member of the Bank's governing bodies, and in order to avoid potential conflicts of interest or situations that could affect their independence, the other members of the Appointment, Assessment and Remuneration Committee will be responsible for assessing them..
- 6.7. The Appointment, Assessment and Remuneration Committee may request, from the Board of Directors, the Executive Committee or any other special committee of the Board of Directors and any other body of the Bank's structure, all information, documentation and assistance necessary for the



exercise of its competences, as well as turn to external consultants, ensuring that the services are provided independently and that the respective providers will not be contracted to provide any other services to the company itself or to others with which it is in a controlling or group relationship without the express authorisation of this Committee, without prejudice to the application of what is established in the Global Conflict-of-Interest Policy.

- 6.8. Monitoring of the suitability of the members of the management body and of the Supervisory Board should be continuous, in order to identify, in light of any new relevant fact, situations where a specific reassessment of their suitability should be carried out. A specific reassessment should be carried out, in particular in the following cases:
  - a) when there are concerns regarding the individual or collective suitability of members of the management body;
  - where there is a material impact on the reputability of a member of the management body, or the institution, including cases where members fail to comply with the institution's policy on conflicts of interest;
  - c) as part of the management body's review of internal governance mechanisms;
  - d) under any circumstance that may, in any other way, materially affect the suitability of the members of the management body.

# 7. COMPETENCE TO ASSESS THE SUITABILITY OF HOLDERS OF KEY FUNCTIONS

- 7.1. The assessment of the suitability of people prepared to be appointed, by the Board of Directors, as holders of key functions of the Bank, is the responsibility of the Board of Directors based on the prior opinion of the Appointment, Assessment and Remuneration Committee..
- 7.2. The Human Resources function of Banco Interatlântico, S.A. prepares a report under the terms and in accordance with the general principles and purposes of this Policy, which must include all the elements requested by the Appointment, Assessment and Remuneration Committee and which must be incorporated in the prior opinion to be issued by the Appointment, Assessment and Remuneration Committee, which will support decision-making by the Board of Directors.
- 7.3. Based on the previous opinion of the Appointment, Assessment and Remuneration Committee, the Board of Directors is responsible for reassessing the suitability, on an annual or specific basis (i.e. as a result of non-programmed situations), of the Bank's holders of key functions based on the criteria listed in item 8. The Board of Directors is equally responsible for the annual performance assessment of the holders of key functions, based on the prior opinion of the Appointment, Assessment and Remuneration Committee..



- 7.4. Monitoring of the suitability of the holders of key functions should be continuous, in order to identify, in light of any new relevant fact, situations where a specific reassessment of their suitability should be carried out, namely in the following cases:
  - a) where there are concerns regarding their suitability;
  - b) where there is a material impact on reputability, including cases of non-compliance with the Bank's policy on conflicts of interest;
  - c) any circumstance that may, in any other way, materially affect their suitability.
- 7.5. For such purpose, the Appointment, Assessment and Remuneration Committee may request the elements it deems necessary from the structural bodies, namely the assessments of the internal control functions, as well as request the human resources management function of the Bank and/or of CGD, for elements to support the preparation of this report, namely the results of the performance assessment.

# SECTION V. SUITABILITY REQUIREMENTS FOR MEMBERS OF THE MANAGEMENT AND SUPERVISORY BODIES AND OF HOLDERS OF KEY FUNCTIONS OF THE BANK

### 8. INDIVIDUAL SUITABILITY REQUIREMENTS

### A. REPUTABILITY

- 8.1. In general, members of the management and supervisory body shall be deemed reputable if there are no elements suggesting otherwise or reasons to have reasonable doubt.
- 8.2. Reputability assessment will take into account the way the person usually manages business, professional or personal, or exercises the profession, especially in aspects that reveal their ability to make weighted and judicious decisions, as well as their tendency to fulfil their obligations in a timely manner and to behave in a manner compatible with preserving the trust of the market, taking into consideration all the circumstances that make it possible to assess professional behaviour for the functions in question.
- 8.3. Reputability assessment will be conducted based on objective criteria, on information as complete as possible on the functions performed by the person concerned in previous positions, the most prominent features of their behaviour and the context in which their decisions were made. That assessment will take into account at least the following circumstances, according to severity:
  - a) indication that the member of the Board of Directors or of the Supervisory Board has not acted in a transparent or cooperative manner in their dealings with any domestic or foreign supervisory or regulatory authorities;
  - b) refusal, repeal, cancellation or termination of registration, authorisation, admission or licence to engage in a commercial, business or professional activity, by a supervisory authority,



- professional association or body with similar functions, or removal from office by a public authority;
- the reasons for dismissal, termination of employment or removal from a position requiring a special relationship of trust;
- d) prohibition by a judicial authority, supervisory authority, professional association or body with similar functions from performing tasks or acting in the capacity of director or manager of a civil or commercial company;
- e) inclusion of default entries in the Central Credit Register or any other registers of similar nature, by the authority competent to do so;
- f) the financial or corporate results obtained by entities managed by the person in question or in which they held or hold a qualifying holding, with particular reference to any reorganisation, bankruptcy or settlement proceedings, and to their contribution to the situation which led to such proceedings;
- g) personal bankruptcy, regardless of the respective qualification;
- civil, administrative or criminal proceedings, as well as any other circumstances which, on a case-by-case basis, may have a significant impact on the financial soundness of the person concerned or of the entities owned or managed by them or in which they have a significant holding;
- the professional curriculum and potential conflicts of interest, when part of the professional career has been carried out in an entity directly or indirectly related to the financial institution in question, either through financial holdings or commercial relations;
- j) any ongoing convictions or charges for criminal offences, in particular and without prejudice to the presumption-of-innocence principle:
  - breaches of the rules governing banking, financial, securities and insurance activities
    or governing the securities markets or financial instruments or means of payment,
    including legislation on money laundering, corruption, market manipulation or insider
    trading and usury;
  - ii. offences for acts of dishonesty, fraud or financial crime;
  - iii. tax offences; and
  - iv. other breaches of company, bankruptcy, insolvency or consumer protection law;
- k) other relevant measures, present or past, applied by any regulatory or professional bodies due to non-compliance with relevant provisions governing banking, financial, securities or insurance activities.



8.4. Ongoing investigations should be taken into account if they stem from judicial or administrative proceedings or other similar regulatory investigations, safeguarding the respect for fundamental rights.

### **B. PROFESSIONAL QUALIFICATION**

- 8.5. Members of the Board of Directors and of the Supervisory Board must demonstrate that they have the necessary skills and qualifications to perform their duties, acquired through academic qualifications or specialised training appropriate to the position to be held and through professional experience with a duration and levels of responsibility in line with the characteristics, complexity and size of the Bank, as well as with the risks associated with its activity.
- 8.6. Previous training and experience must be of sufficient relevance to enable the holders of these positions to understand the Bank's operation and activity, assess the risks to which it is exposed and critically analyse the decisions made.
- 8.7. In particular, non-executive members of the Board of Directors and members of the Supervisory Board shall possess the skills and qualifications that enable them to perform a critical assessment of the decisions made by the Board of Directors and to effectively supervise its function.
- 8.8. The assessment of this requirement should not be limited to the academic degree or to the proof of a certain length of service in a credit institution or other company. The practical experience of the member in previous positions should also be considered, taking into account the nature, dimension and complexity of the activities carried out by the Bank, as well as the function to be performed.
- 8.9. Thus being the case, in assessing the experience of a member of the Board of Directors or of the Supervisory Board, particular attention shall be paid, namely, to theoretical and practical experience in:
  - a) financial markets in general and banking markets in particular;
  - b) legal requirements and regulatory framework;
  - strategic planning, understanding the commercial strategy or business plan of a credit institution and its implementation;
  - d) risk management (identifying, assessing, monitoring, controlling and mitigating the main types of risk in a credit institution, including the responsibilities of the member);
  - e) accounting and auditing;
  - f) assessing the effectiveness of control mechanisms and the implementation of an effective governance, supervisory and control structure;



- g) interpreting a credit institution's financial information, identifying key issues based on that information and appropriate controls and measures.
- 8.10. Members of the Board of Directors or of the Supervisory Board must also have acquired sufficient practical and professional experience in a management position over a sufficiently long period.
- 8.11. Practical and professional experience gained in previous positions is assessed with particular regard to:
  - a) the nature of the management position held and its hierarchical level;
  - b) the length of service;
  - c) the nature and complexity of the activity of the company where the position was held, including its organisational structure;
  - d) the scope of competences, decision-making powers and responsibilities;
  - e) technical knowledge acquired in that position regarding the business of a credit institution and the understanding of the risks to which credit institutions are exposed.
  - f) the number of hierarchically dependent employees.
- 8.12. Experience may have been gained in academic positions, with particular attention being paid to the level and profile of academic courses and their relationship to banking and financial services or other relevant fields, with courses in the fields of banking and finance, economics, law, management, financial regulation, engineering, technology and quantitative methods generally considered as being related to banking and financial services. Nevertheless, academic experience is no substitute for practical banking experience, which members should have in order to meet the collective suitability requirements.
- 8.13. The exercise of administrative, management, supervision or control positions in financial institutions or other companies is considered equally relevant.
- 8.14. Members of the Board of Directors must have a minimum number of years of experience in credit institutions or companies of significant size.
- 8.15. Members of the management body, in the exercise of their supervisory function, and members of the supervisory body, must be able to demonstrate that they possess, or may come to possess (without prejudice to the legal requirements for members of the Supervisory Board), the necessary technical knowledge to enable them to have a sufficiently good understanding of the Bank's activity and the risks to which it is exposed.

### C. INDEPENDENCE



8.16. The independence requirement aims to prevent the risk of members of the Board of Directors and of the Supervisory Board being subject to undue influence by other people or entities, promoting conditions that allow them to perform their functions with impartiality and independence of mind.

### Independence of Mind

- 8.17. 'Independence of mind' is a conduct standard that becomes evident most of all in discussions and decision-making situations within the management body and is required from each member of the management body, regardless of whether or not they are considered 'independent' in the terms referred below. All members of the management body shall actively perform their functions and be able to make decisions and analyse situations in a sound, objective and independent manner while exercising their functions and responsibilities.
- 8.18. While 'independence of mind' is applicable to all members of the management body, the principle of 'being independent' is required from certain members of the management body when exercising their supervisory function.
- 8.19. Verifying the independence of mind requires assessing whether all members of the management body have:
  - a) the necessary behavioural skills, including:
    - i. courage, conviction and strength to effectively assess and challenge the decisions proposed by other members of the management body;
    - ii. being able to question members of the management body in the exercise of their management functions; and
    - iii. being able to resist 'group thinking'.
  - b) conflicts of interest that hinder their ability to perform their duties in an independent and objective manner.

When assessing a member's behavioural skills as referred to in paragraph a), their past and present behaviour, particularly in the CGD Group, shall be taken into account.

When assessing the existence of conflicts of interest as referred to in paragraph b), institutions shall identify actual or possible conflicts of interest in accordance with the Global Policy for the Prevention and Management of Conflicts of Interest and assess their materiality.

### Principle of 'being independent'

8.20. 'Being independent' means a member of the management body in their supervisory function not having any type of present or past relationship or connection with the Bank or CGD Group entities or their managers that might influence their ability to make objective and balanced judgements and reduce their ability to make decisions independently. The fact that a member of the management body is



- considered 'independent' does not mean that they are automatically attributed the characteristic of 'independence of mind', as they may not have the necessary behavioural skills.
- 8.21. Where exercising its supervisory function, the management body shall be composed of a sufficient number of independent members.
- 8.22. Independent members shall play a key role in improving control mechanisms, enhancing supervision of the decision-making process at management level and ensuring that:
  - a) the interests of all stakeholders are duly considered in the discussions and decision-making of the management body;
  - b) decision-making processes are not controlled by any one individual or small group of members; and
  - c) conflicts of interest between the institution, its business units, other entities included in the consolidation perimeter and external stakeholders, including customers, are adequately managed.
- 8.23. When assessing independence, all situations, current or within the last five years, liable to affect the independence of the person in question are taken into account, namely:
  - a) positions that the person interested holds or held in the Bank, the CGD Group or another credit institution;
  - b) kinship or similar relationships, as well as close personal, professional or economic relationships that the person interested has with other members of the Bank's Board of Directors or Supervisory Board or within the CGD Group, or with people performing key functions;
  - legal proceedings in which the person interested is a party, against the Bank or any other CGD
     Group entity;
  - d) the person interested or a person with whom they have a close personal relationship holding, at the same time, a management or first-line reporting position in Banco Interatlântico, S.A., CGD, its subsidiaries or competitors;
  - e) significant business relationship of the person interested, or someone with whom they have a close personal relationship, with CGD, its subsidiaries or competitors privately or through a company;
  - significant financial interest or obligation of the person interested or of a person with whom they have a close personal relationship to the Bank, a CGD Group entity, a customer or a competitor, such as investments or loans;



- g) a position of high political influence held by the person interested or a person with whom they have a close personal relationship.
- 8.24. Members of the Supervisory Board are independent and comply with the rules on incompatibility provided by law.
- 8.25. The independence assessment must take into account the different categories of possible conflicts of interest set out in Annex II to CGD's Global Policy on the Prevention and Management of Conflicts of Interest.
- 8.26. The existence of conflicts of interest does not necessarily mean that the person interested cannot be considered suitable to perform the function, the Appointment, Assessment and Remuneration Committee being responsible, when assessing suitability, for concluding whether the risk is significant and suggesting possible mechanisms for mitigating or eliminating that risk.
- 8.27. The Compliance Support Office of Banco Interatlântico, S.A. informs the Appointment, Assessment and Remuneration Committee and CGD's Compliance Support Office of situations potentially generating conflicts of interest and supports it in analysing situations, under the terms set out in the Global Policy on the Prevention and Management of Conflicts of Interest.

## D. Availability

- 8.28. Members of the Board of Directors and of the Supervisory Board shall demonstrate adequate availability for the exercise of their functions. Executive members of the Bank's Board of Directors shall perform their functions on an exclusivity and full-time basis. Non-executive members of the Board of Directors and members of the Supervisory Board shall have a minimum availability of 10 hours per week.
- 8.29. Without prejudice to legal rules on the accumulation of positions, the performance of management or supervisory functions in other entities must not be allowed to hamper the exercise of functions in the Bank, namely because there are risks of conflicts of interest or because such a circumstance would result in a lack of availability to exercise the position.

### E. Holders of Key Functions

8.30. When assessing the suitability of the holders of key functions, the fulfilment of the requirements of reputability, professional qualification, independence and availability will be analysed in accordance with the criteria established in items 8. A to D, with all due adaptations.



### 9. COLLECTIVE SUITABILITY REQUIREMENTS

- 9.1. The collective assessment of the Board of Directors and of the Supervisory Board shall verify whether the composition of these bodies brings together, in collective terms, the adequate skills and diversity of professional qualifications and sufficient availability to fulfil their respective legal and statutory functions in all relevant areas of activity.
- 9.2. The Board of Directors and the Supervisory Board shall collectively include members with knowledge, skills and practical banking experience in areas relevant to the exercise of the corresponding functions in financial institutions, namely: retail/corporate banking, treasury/ALM/risk, accounting, finance, audit, operations and technology, digital, economics, management, law, marketing, supervision and human resources.
- 9.3. Notwithstanding the aforementioned, the Supervisory Board shall always have a majority of independent members, within the meaning of article 414(5) of the Commercial Companies Code, who have an adequate university degree and a high level of skill and knowledge in finance, accounting and auditing or operational knowledge in banking activity. In accordance with the aforementioned legal provision, a person is considered to be independent when not associated with any group of specific interests in the company or under any circumstances that may affect their impartiality of analysis or decision, namely as a result of:
  - a. Holding or acting in representation or on behalf of holders of a qualified shareholding equal to or greater than 2% of the company's share capital;
  - b. Having been re-elected for more than two terms of office, either continuously or alternately.

### SECTION VI. SUITABILITY ASSESSMENT AND REASSESSMENT PROCEDURES

### 10. PROCEDURES

- 10.1. Individual and collective suitability assessment, in accordance with the criteria and procedures set out in the Policy, shall be carried out before the beginning of the term of office (initial assessment) and throughout the term of office at least once a year and whenever the Appointment, Assessment and Remuneration Committee deems such assessment to be justified, namely when there are changes in the factual or legal assumptions that were the basis for the initial assessment, such as supervening circumstances that may determine that the requirements are not met (subsequent assessment).
- 10.2. Regardless of the moment in which it takes place, under the terms of the previous item, suitability assessment always begins with a self-assessment process.
- 10.3. The General Meeting is responsible for appointing the people who shall, at any given time, be part of the Board of Directors or of the Supervisory Board. The Board of Directors is responsible for appointing people who shall hold positions related to key functions, following a prior opinion by the Appointment, Assessment and Remuneration Committee...



- 10.4. Open positions in the Board of Directors during a term of office due to the resignation or definitive inability of any member may be filled by co-option whenever permitted by Law, by a person appointed for that purpose by the Board of Directors, in compliance with this Policy. Co-option will observe the authorisation rules with the competent supervisory authorities and will be submitted for ratification by the Shareholder at the first General Meeting held after the date of co-option.
- 10.5. Prior to their appointment, persons nominated to the Board of Directors and to the Supervisory Board shall submit a detailed curriculum vitae to the Chairman of the General Meeting, when the position is to be filled by election, or to the Board of Directors, in case of co-option, accompanied by a written statement containing all relevant information necessary to assess their suitability, including that required as part of the authorisation process with the competent supervisory authorities.
- 10.6. Persons appointed to key functions shall also submit to the Executive Committee, prior to their appointment, the information mentioned in the previous paragraph.
- 10.7. Any facts supervening the appointment of members of the Board of Directors and of the Supervisory Board and holders of key functions that alter the content of the aforementioned statements must be reported to the Appointment, Assessment and Remuneration Committee and the Executive Committee, respectively.
- 10.8. For the purposes of this Policy, both facts occurring after the appointment and previous facts only known after the appointment are considered to be supervening.
- 10.9. The results of any annual or specific individual assessment or reassessment of the members of the Board of Directors and of the Supervisory Board and of the holders of key functions shall be included in a report drawn up for this purpose by the Appointment, Assessment and Remuneration Committee, based on the prior opinion of the Human Resources function, as regards the holders of key functions.
- 10.10. If it is concluded, as a result of the individual assessment, that a person does not meet the suitability requirements for the position, that person may not be appointed. If this conclusion results from a reassessment due to supervening facts, whose results affect the suitability requirements of the person appointed in office, the lack of requirements detected must be remedied, the person in question must be suspended or removed from office, directly or through a proposal to the shareholders, in cases of suspension or removal from office of a member of governing bodies.
- 10.11. In the event of a reassessment of holders of key functions which concludes there is no suitability, the Appointment, Assessment and Remuneration Committee's assessment report shall include an opinion, for decision by the Board of Directors, concerning the remedying of the lack of requirements and the suspension or termination of functions of the person in question (with the possibility of turning to the internal and/or external services considered necessary). Should the opinion of the Appointment, Assessment and Remuneration Committee include a proposal to terminate the functions of the first



- person in charge of Risk Management, they cannot be dismissed without prior approval by the Supervisory Board.
- 10.12. The initial individual assessment of persons to be appointed to the Board of Directors and to the Supervisory Board will be accompanied by a collective assessment of these governing bodies and will be carried out at a time that ensures that reports with the results of these assessments are made available to the Bank's General Meeting. Individual and collective initial assessment reports shall accompany the request for authorisation to exercise functions addressed by the Bank to the competent supervisory authorities.
- 10.13. Individual reassessment reports shall be made available to the competent supervisory authorities as soon as they are completed.
- 10.14. The purposes and goals set out in this diversity policy shall be a component of the initial suitability assessment and reassessment of the management body collectively.

# SECTION VII. RULES ON THE PREVENTION, REPORTING AND REMEDIATION OF CONFLICTS OF INTEREST

### Rules on the Prevention, Reporting and Remediation of Conflicts of Interest

- 11.1. Members of the Board of Directors and of the Supervisory Board, as well as holders of key functions, shall avoid any situation liable to give rise to conflicts of interest.
- 11.2. Situations of conflicts of interest shall be dealt with under the scheme outlined by the Bank's internal standards, namely the Bank's Code of Conduct, the Bank's Global Policy on the Prevention and Management of Conflicts of Interest and the Regulations of the Board of Directors.
- 11.3. Members of the management and supervisory bodies, as well as the holders of key functions, shall report the exercise of any activity outside the functions performed at the Bank, so that possible situations of conflicts of interest or incompatibility may be verified.

### SECTION VIII. VOCATIONAL TRAINING RESOURCES AVAILABLE

### 12. VOCATIONAL TRAINING RESOURCES AVAILABLE

- 12.1. The Bank shall provide, at its own expense, to the members of the Board of Directors, the members of the Supervisory Board and the holders of key functions, access to external or internal training identified as adequate and relevant for the exercise of the functions to be performed.
- 12.2. The Bank shall also provide in-house, in-person or remote-access (e-learning) training on mandatory topics (operational risk, money laundering, etc.) and others identified as necessary or useful for the exercise of their respective functions.



### SECTION IX. REVIEW AND DISCLOSURE

### 13. REVIEW

- 13.1. This Policy shall be reviewed annually by the Appointment, Assessment and Remuneration Committee or whenever it may consider it requires an update.
- 13.2. The Appointment, Assessment and Remuneration Committee shall submit to the Bank's General Meeting, for approval, recommendations to amend or update this Policy whenever deemed appropriate.
- 13.3. The internal audit and compliance functions of Banco Interatlântico, S.A. are expected to effectively contribute to developing the Policy by making recommendations in the review process. The compliance function shall analyse how the Policy affects compliance with legislation, regulations, internal policies and procedures, and shall report all compliance risks and non-compliance issues identified to the Board of Directors.

### 14. DISCLOSURE DUTY

This Policy is disclosed on the Bank's website (available at www.bi.cv) and can be accessed for consultation by anyone interested.



# 10. Opinion of the Supervisory Board

In compliance with the powers set forth in Article 2(2) of Notice No. 7/2017 of the Central Bank of Cape Verde - Regulation on the Annual Corporate Governance Report, the Supervisory Board must certify, through an opinion attached to the report, whether the report on the corporate governance structure and practices that has been disclosed fully complies with the provisions under Article 2(1) of Notice No. 7/2017 and with the report structure set out in the annex to Notice No. 7/2017.

The Supervisory Board assessed the degree of compliance with the good corporate governance practices that BI is obliged to achieve in accordance with the Corporate Governance Code for Financial Institutions and the rules established as to the content of the Corporate Governance Report set forth in Notice No. 7/2017 and AGMVM Regulation No. 1/2016, issuing the following opinion:

### 1. On the structure of the Corporate Governance Report:

		IDENTIFICATION		DISCLOSURE	
	CORPORATE GOVERNANCE REPORT	YES	No	YES	No
A.	Statement of Compliance	✓		✓	
B.	Shareholding Structure	✓		✓	
I.	Capital Structure	✓		✓	
II.	Shareholdings and Bonds held	✓		✓	
C.	Corporate Bodies and Committees	✓		✓	
I.	General Meeting	✓		✓	
a)	Composition of the Board of the General Meeting	✓		✓	
b)	Exercise of voting rights	✓		✓	
II.	Board of Directors	✓		✓	
a)	Composition	✓		✓	
b)	Operation	✓		✓	
c)	Committees within the administrative or supervisory body and delegated directors	✓		✓	
III.	Supervision	✓		✓	
a)	Composition	✓		✓	
b)	Operation	✓		✓	
c)	Competences and functions	✓		✓	
IV.	External Auditor	✓		✓	
V.	Transactions with Related Parties	✓		✓	
VII.	Remunerations	✓		✓	
VIII.	Internal Control and Risk Management	✓		✓	

The Supervisory Board considers that the report fully complies with the structure set out in the annex to Notice No. 7/2017 (mandatory information).



### 2. On the content of the document:

The Supervisory Board considers that the information in the submitted report is complete, true, clear and objective, noting that, as per the opinion of the Compliance Function, the recommendations of the BCV regarding the 2021 Report have been complied with.

### 3. On corporate governance practices:

The Bank has failed to adopt one of the recommendations of the Corporate Governance Code, while adopting all the others applicable to the institution.

Regarding the recommendation that was not adopted, related to the independence of the chairman of the supervisory body, the Supervisory Board merely notes that there was no change of holder, but rather of classification by the BCV and that the shareholders are informed of this fact. This assessment was made without the involvement of the Chairman of the Supervisory Board, as he is the one concerned.

In view of the above, the Supervisory Board considers that there has been a positive evolution in the degree of compliance with good practices.

Aware of the difficulty to ensure full compliance in its market and the adverse conditions experienced in 2022, the Supervisory Board recommends that shareholders continue to pursue compliance with the recommendations of the Corporate Governance Code.

Cidade da Praia, 27 March 2023

CHAIRMAN OF THE SUPERVISORY BOARD
(José Liberato)
MEMBER OF THE SUPERVISORY BOARD
(José Mário de Sousa)
MEMBER OF THE SUPERVISORY BOARD
(Carlos Rodrigues)